# ing brand standards

ing brand standards represent a comprehensive framework designed to maintain consistency, quality, and exceptional guest experiences across all InterContinental Hotels Group properties worldwide. These standards encompass a wide array of operational guidelines, design principles, service protocols, and safety measures that ensure every IHG hotel delivers on the brand promise. Adhering to ihg brand standards not only enhances guest satisfaction but also protects the brand's reputation and supports franchisees and management teams in achieving operational excellence. This article explores the key components of ihg brand standards, including quality assurance, guest experience, operational procedures, and compliance requirements. Understanding these standards is essential for hotel operators, staff, and stakeholders aiming to align with IHG's global hospitality benchmarks. The following sections provide an in-depth look at the elements that define ihg brand standards and their impact on the hospitality industry.

- Overview of IHG Brand Standards
- Guest Experience and Service Excellence
- Operational and Quality Assurance Guidelines
- Design and Property Standards
- Health, Safety, and Compliance Requirements
- Training and Staff Development

## Overview of IHG Brand Standards

IHG brand standards establish a unified set of expectations that guide each hotel within the InterContinental Hotels Group portfolio. These standards are designed to create a consistent and recognizable experience for guests regardless of location or brand. They cover various aspects of hotel operations, including physical property requirements, service delivery, cleanliness, and brand-specific features. The standards are regularly updated to reflect evolving market trends, technological advancements, and guest preferences. By following these guidelines, IHG ensures that all properties meet a minimum threshold of quality while allowing for brand differentiation across its diverse portfolio, which includes brands such as InterContinental, Holiday Inn, Crowne Plaza, and others.

## **Purpose and Importance**

The primary purpose of ihg brand standards is to safeguard brand integrity and foster guest loyalty by providing predictable and superior experiences. Consistency in service and environment reassures guests and builds trust in the IHG brand. Additionally, these standards help franchisees and property managers streamline operations, reduce costs, and improve efficiency. Compliance with brand standards is often linked to performance evaluations and can impact franchise agreements, making adherence a critical component of successful hotel management within the IHG system.

## Scope and Application

IHG brand standards apply to all properties operating under the IHG umbrella worldwide. They encompass multiple domains including physical infrastructure, guest services, housekeeping, food and beverage operations, and marketing. The standards are adapted to reflect the unique characteristics and target markets of each brand, ensuring relevance and effectiveness. Property owners and management teams are required to implement these standards through detailed manuals, regular audits, and ongoing training programs.

# **Guest Experience and Service Excellence**

Delivering exceptional guest experiences is at the core of ihg brand standards. These guidelines define how staff should interact with guests, manage service touchpoints, and create memorable stays. IHG emphasizes personalized service, responsiveness, and maintaining a welcoming atmosphere throughout the guest journey. Service excellence is a key differentiator in the hospitality industry, and IHG's standards support consistent delivery across all brands and properties.

#### Service Protocols

Service protocols within ing brand standards include detailed expectations for front desk operations, concierge services, housekeeping interactions, and food and beverage service. Staff are trained to anticipate guest needs, address inquiries promptly, and resolve issues efficiently. Emphasis is placed on professionalism, courtesy, and effective communication. These protocols also outline procedures for managing special requests, handling complaints, and ensuring accessibility for all guests.

#### **Guest Satisfaction Measurement**

IHG implements robust systems to monitor guest satisfaction and service quality. Feedback is collected through guest surveys, online reviews, and direct communications. This data is analyzed to identify areas for

improvement and to recognize high-performing employees and properties. Maintaining high guest satisfaction scores is integral to ihg brand standards and contributes to both reputation management and operational enhancements.

# Operational and Quality Assurance Guidelines

Operational efficiency and quality assurance are fundamental components of ing brand standards. These guidelines ensure that hotel operations run smoothly, consistently, and in compliance with brand expectations. They cover everything from daily maintenance and housekeeping procedures to inventory management and technology use. Quality assurance processes include regular inspections, audits, and performance reviews.

# Housekeeping and Maintenance

Housekeeping standards specify the frequency, methods, and quality benchmarks for cleaning guest rooms and public areas. Proper maintenance protocols are established to ensure all equipment and facilities are functioning optimally to guarantee guest comfort and safety. Preventative maintenance schedules and rapid response to repair requests minimize downtime and enhance property appearance.

## **Audit and Compliance Processes**

IHG conducts periodic audits to verify that properties comply with brand standards. These audits assess physical conditions, service delivery, safety compliance, and administrative practices. Hotels receive detailed reports highlighting strengths and areas requiring corrective action. Non-compliance can result in penalties or required remedial programs. Continuous improvement is encouraged through these quality assurance frameworks.

# Design and Property Standards

Physical design and property standards ensure that every IHG hotel reflects the brand's identity while meeting functional and aesthetic criteria. These standards address architectural elements, interior design, furnishings, signage, and landscaping. They aim to create environments that are visually appealing, comfortable, and aligned with guest expectations for each brand segment.

# **Brand-Specific Design Guidelines**

Each IHG brand has distinct design criteria that reflect its market positioning and target demographic. For example, luxury brands like

InterContinental require sophisticated, upscale décor and premium amenities, while midscale brands like Holiday Inn focus on functional, family-friendly designs. Design standards also cover lighting, color schemes, and spatial layouts to optimize guest experience and operational flow.

## **Property Upkeep and Renovations**

To maintain brand consistency and property appeal, IHG requires regular upkeep and periodic renovations in accordance with brand standards. Renovation guidelines specify materials, finishes, and layouts to be used, ensuring upgrades enhance the guest experience and comply with current brand aesthetics. Hotels must submit renovation plans for approval to ensure alignment with overall brand strategy.

# Health, Safety, and Compliance Requirements

Health and safety are paramount in ihg brand standards, reflecting IHG's commitment to guest and employee well-being. Comprehensive protocols address hygiene, food safety, emergency preparedness, and regulatory compliance. Hotels must adhere to local laws and industry best practices, integrating them with IHG's global requirements.

## Sanitation and Hygiene Protocols

Sanitation standards include rigorous cleaning procedures, use of approved disinfectants, and management of waste and laundry services. Special attention is given to high-touch surfaces and public spaces to minimize the risk of contamination. These protocols have been enhanced in recent years to address heightened health concerns globally.

#### **Emergency and Safety Procedures**

IHG brand standards mandate clear emergency preparedness plans covering fire safety, natural disasters, and security threats. Staff training in evacuation procedures, first aid, and crisis communication is required. Safety equipment must be regularly inspected and maintained. These measures protect guests and employees while ensuring regulatory compliance.

# Training and Staff Development

Continuous training and professional development are essential to maintaining ing brand standards. IHG provides extensive resources and training programs to equip staff with the knowledge and skills needed to uphold brand expectations. This focus on human capital ensures consistent service quality

## Training Programs and Resources

IHG offers standardized training modules covering customer service, operational procedures, health and safety, and brand-specific protocols. These programs are available through e-learning platforms, workshops, and onthe-job training. Regular assessments and certifications help monitor staff competency and identify areas for improvement.

## **Employee Engagement and Retention**

Staff engagement initiatives support a motivated workforce aligned with IHG's values and standards. Recognition programs, career development opportunities, and feedback mechanisms foster a positive work environment. High employee retention rates contribute to a consistent guest experience and operational stability.

- Consistent implementation of ihg brand standards ensures a uniform guest experience across all properties.
- Operational guidelines enhance efficiency, safety, and quality in daily hotel management.
- Design standards maintain brand identity while adapting to local market needs.
- Health and safety protocols protect guests and staff, meeting global and local regulations.
- Ongoing training empowers employees to deliver service excellence and maintain compliance.

# Frequently Asked Questions

#### What are IHG brand standards?

IHG brand standards are a set of guidelines and requirements established by InterContinental Hotels Group to ensure consistency, quality, and guest satisfaction across all its hotel brands.

## Why are IHG brand standards important for hotels?

IHG brand standards help maintain a uniform guest experience, protect the brand's reputation, and ensure operational excellence across all IHG properties worldwide.

# How often are IHG brand standards updated?

IHG brand standards are typically reviewed and updated annually or as needed to reflect evolving market trends, guest expectations, and regulatory requirements.

# Where can hotel staff access the latest IHG brand standards?

Hotel staff can access the latest IHG brand standards through the IHG Connect portal, the official internal platform for training, resources, and operational guidelines.

# What areas do IHG brand standards cover?

IHG brand standards cover various areas including guest service, cleanliness, safety and security, property maintenance, food and beverage quality, and employee conduct.

# How do IHG brand standards impact guest satisfaction?

By following IHG brand standards, hotels deliver consistent and high-quality services, which directly enhance the guest experience and satisfaction.

# Can hotels customize IHG brand standards to fit local preferences?

While IHG brand standards provide a consistent framework, hotels may adapt certain elements to accommodate local culture and preferences, as long as core brand requirements are met.

# **Additional Resources**

1. Understanding IHG Brand Standards: A Comprehensive Guide
This book offers an in-depth exploration of the IHG brand standards,
providing hotel managers and staff with clear guidelines on maintaining
consistency and quality across all properties. It covers key elements such as
service protocols, branding, and guest experience expectations. Readers will
gain practical insights to help ensure their hotel aligns perfectly with
IHG's global standards.

2. Implementing IHG Brand Standards: Best Practices for Success
Focused on actionable strategies, this book helps hotel teams effectively
implement IHG brand standards on the ground. It includes case studies,
checklists, and step-by-step procedures to enhance operational efficiency.
Whether you're new to IHG or looking to refine your approach, this guide
supports seamless brand integration.

#### 3. The IHG Service Excellence Manual

Dedicated to the art of delivering exceptional guest service within the IHG framework, this manual highlights the importance of hospitality, communication, and problem resolution. It provides practical tips to exceed guest expectations while adhering to brand standards. Perfect for front-line staff and management aiming to elevate service quality.

#### 4. IHG Brand Standards Audit Preparation

This book prepares hotel teams for IHG brand audits by detailing common audit criteria and offering comprehensive preparation checklists. It emphasizes critical areas such as cleanliness, safety, and guest satisfaction metrics. With this resource, hotels can confidently approach audits and strive for top compliance scores.

- 5. Design and Ambiance: Aligning with IHG Brand Aesthetics
  Exploring the visual and environmental components of IHG brand standards,
  this book guides property owners through maintaining consistent design and
  ambiance. Topics include room layouts, décor, lighting, and signage that
  reflect the brand's identity. It's an essential read for ensuring physical
  spaces resonate with IHG's style guidelines.
- 6. Training for IHG Brand Standards: Developing Your Team Focusing on staff education, this book provides training frameworks and modules tailored to IHG's expectations. It covers onboarding processes, ongoing learning, and performance evaluation to foster a knowledgeable and motivated workforce. Managers will find useful tools to build a team that consistently delivers on brand promises.
- 7. IHG Brand Standards and Sustainability Initiatives
  This title addresses the integration of IHG's sustainability goals within brand standards, highlighting eco-friendly practices and corporate responsibility. It offers guidance on reducing environmental impact while maintaining operational excellence. Ideal for hotels aiming to align with both brand and global sustainability benchmarks.
- 8. Guest Experience Management in IHG Hotels
  Delving into the nuances of guest experience, this book combines IHG brand standards with modern hospitality trends. It emphasizes personalization, digital engagement, and feedback management as key drivers of guest loyalty. Hospitality professionals will learn how to create memorable stays that reflect IHG's commitment to quality.
- 9. Compliance and Risk Management in IHG Properties
  This book covers the critical aspects of regulatory compliance and risk

management within the framework of IHG brand standards. It includes protocols for safety, security, and legal adherence to protect both guests and the hotel. Designed for operational leaders, it ensures properties meet all necessary requirements while upholding brand integrity.

#### **Ihg Brand Standards**

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# IHG Brand Standards

Ebook Title: Navigating the IHG Brand Standards: A Comprehensive Guide for Success

Author: [Your Name/Company Name]

#### Contents Outline:

Introduction: The Importance of IHG Brand Standards and Their Impact on Franchisee Success. Chapter 1: Understanding the IHG Brand Architecture: A detailed overview of IHG's various brands (Holiday Inn, Crowne Plaza, etc.), their target markets, and unique selling propositions.

Chapter 2: Guest Experience Standards: Deep dive into IHG's service protocols, guest satisfaction metrics, and loyalty programs.

Chapter 3: Property Standards and Operations: Comprehensive review of IHG's requirements for physical property maintenance, operational procedures, and technology integration.

Chapter 4: Marketing and Sales Compliance: Adherence to IHG's branding guidelines, marketing materials, and sales strategies.

Chapter 5: Quality Assurance and Audits: Explaining the audit process, common areas of concern, and strategies for maintaining compliance.

Chapter 6: Training and Development: Resources and programs available to staff for maintaining IHG brand standards.

Chapter 7: Staying Current with IHG Updates and Changes: Methods to stay informed about policy updates and revisions.

Conclusion: Recap of key takeaways and future implications for IHG franchisees.

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# IHG Brand Standards: A Comprehensive Guide for Success

# Introduction: The Importance of IHG Brand Standards and Their Impact on Franchisee Success

InterContinental Hotels Group (IHG), a global leader in the hospitality industry, boasts a diverse portfolio of hotel brands, each with its own unique identity and target market. Maintaining consistent IHG brand standards across this vast network is crucial for preserving the value of the brand, ensuring guest satisfaction, and ultimately driving franchisee success. These standards aren't simply arbitrary rules; they are carefully crafted guidelines designed to deliver a consistent and high-quality experience for every guest, regardless of location. Adherence to these standards ensures brand recognition, builds customer loyalty, and contributes significantly to the financial performance of each individual hotel and the IHG brand as a whole. Failure to meet these standards can lead to reputational damage, reduced guest satisfaction, and ultimately, financial penalties. This guide will provide a comprehensive understanding of the importance and implementation of IHG brand standards.

# **Chapter 1: Understanding the IHG Brand Architecture**

IHG's success stems from its diverse portfolio of brands, each catering to a specific segment of the market. Understanding this architecture is paramount for franchisees. This chapter will delve into the distinct characteristics of each brand, including:

Holiday Inn: The cornerstone of the IHG family, focusing on providing comfortable and dependable accommodations for families and business travelers. We'll examine its brand promise, target audience, and design specifications.

Crowne Plaza: Catering to business travelers, Crowne Plaza emphasizes productivity and convenience. This section will detail its meeting and event facilities standards, business amenities, and target customer profile.

Hotel Indigo: This boutique brand is characterized by its locally-inspired design and unique character. We'll explore the design guidelines, brand personality, and target market.

Holiday Inn Express: Known for its efficiency and value proposition, we'll examine the standards for speed of service, amenities, and the target budget-conscious traveler.

Candlewood Suites: Extended-stay accommodations with a focus on comfort and convenience for longer trips. We'll cover the features and services that set it apart and the target market.

Even Hotels: Focusing on wellness and healthy travel, we'll delve into the brand's unique design elements and service offerings.

Six Senses Hotels Resorts Spas: The luxury brand within the IHG portfolio; this section will discuss the expectations for exceptional service, high-end amenities, and target clientele.

Kimpton Hotels & Restaurants: A sophisticated collection with a focus on style and sophisticated service. We'll look at the unique brand characteristics and high standards of this lifestyle brand. Regent Hotels & Resorts: Another luxury brand known for its ultra-luxurious accommodations and unparalleled personalized service.

Understanding the nuances of each brand and its target audience allows franchisees to tailor their operations to meet specific expectations and maximize their profitability.

# **Chapter 2: Guest Experience Standards**

IHG's commitment to guest satisfaction is fundamental. This chapter examines the key elements contributing to a positive guest experience, including:

Service Protocols: We will explore the standardized procedures for check-in, check-out, handling guest requests, and resolving complaints, emphasizing prompt, efficient, and friendly service. Guest Satisfaction Metrics: We will analyze IHG's key performance indicators (KPIs) used to measure guest satisfaction, such as online reviews, guest feedback surveys, and internal audits. IHG Rewards Club (now IHG One Rewards): This chapter will cover the importance of enrolling guests in the loyalty program, understanding the benefits it offers, and how it contributes to repeat business.

Accessibility Standards: We'll look at IHG's commitment to providing accessible accommodations for guests with disabilities, complying with relevant regulations.

Cleanliness and Hygiene: IHG's rigorous standards regarding cleanliness and hygiene protocols are examined, highlighting the importance of maintaining a spotless environment.

By consistently meeting these standards, hotels can cultivate strong customer relationships, encourage repeat bookings, and enhance their online reputation.

# **Chapter 3: Property Standards and Operations**

Maintaining the physical property to IHG's standards is crucial for preserving the brand's image and guest experience. This chapter will cover:

Physical Property Maintenance: This section details the regular maintenance requirements for rooms, public areas, and exterior spaces, including equipment upkeep and preventative measures. Operational Procedures: We'll explain the standardized operational procedures for various hotel functions, such as housekeeping, front desk operations, and food and beverage service. Technology Integration: This section covers IHG's recommended technology systems for property management, guest services, and online booking platforms, ensuring compliance and operational efficiency.

Safety and Security: IHG's guidelines on ensuring guest and staff safety and security protocols are addressed.

Maintaining high standards in these areas is essential for maintaining the brand's reputation and ensuring guest safety.

## **Chapter 4: Marketing and Sales Compliance**

Adhering to IHG's marketing and sales guidelines is essential for consistent branding and effective revenue generation. This chapter explores:

Branding Guidelines: This section covers the proper usage of IHG logos, fonts, and color palettes in all marketing materials.

Marketing Materials: This explains IHG's requirements for approved marketing materials, including brochures, website content, and social media posts.

Sales Strategies: This part covers IHG's recommended sales strategies for attracting guests and maximizing revenue, including online booking and revenue management.

Consistent marketing ensures brand recognition and a cohesive brand experience.

## **Chapter 5: Quality Assurance and Audits**

IHG employs a rigorous quality assurance program to ensure that all hotels maintain consistent standards. This chapter covers:

The Audit Process: Detailed explanation of the IHG audit process, including the frequency of audits, areas assessed, and scoring criteria.

Common Areas of Concern: Identification of common areas where hotels often fall short of IHG standards.

Strategies for Maintaining Compliance: Practical advice and strategies for maintaining compliance and achieving high audit scores.

Understanding the audit process allows hotels to proactively address potential issues and maintain compliance.

# **Chapter 6: Training and Development**

IHG provides comprehensive training programs to equip staff with the knowledge and skills necessary to uphold brand standards. This chapter will cover:

Available Training Programs: A review of IHG's various training resources and programs for staff at all levels.

Importance of Ongoing Training: Emphasis on the importance of continuous learning and development for maintaining high service standards.

Investing in staff training is key to maintaining consistent standards.

## **Chapter 7: Staying Current with IHG Updates and Changes**

IHG regularly updates its brand standards and policies to adapt to evolving industry trends and guest expectations. This chapter covers:

Methods for Staying Informed: Identifying resources available to franchisees for staying updated on policy changes and revisions.

Staying current ensures consistent compliance and brand alignment.

# Conclusion: Recap of Key Takeaways and Future Implications for IHG Franchisees

Adherence to IHG brand standards is not merely a requirement; it is an investment in the long-term success of the franchise. By prioritizing guest satisfaction, maintaining high operational standards, and embracing ongoing training and development, IHG franchisees can contribute to the continued growth and success of the global brand while ensuring profitability and a strong return on investment.

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## **FAQs**

- 1. What happens if my hotel fails an IHG audit? Failing an audit can result in a corrective action plan, potential fines, and even brand removal in severe cases.
- 2. How often are IHG audits conducted? The frequency of audits varies depending on the hotel's performance and history.
- 3. Where can I find the complete IHG brand standards manual? Access to the complete manual is typically provided to franchisees through the IHG portal.
- 4. How can I access IHG's training resources for my staff? Training resources are usually available through the IHG franchisee portal.
- 5. What are the key performance indicators (KPIs) IHG uses to measure hotel performance? KPIs include guest satisfaction scores, online reviews, operational efficiency, and financial performance.
- 6. How does IHG support its franchisees in maintaining brand standards? IHG offers various support mechanisms, including training, consulting, and operational guidance.

- 7. Can I make changes to the IHG brand standards for my hotel? No, the IHG brand standards are mandatory and cannot be altered.
- 8. What are the consequences of non-compliance with IHG brand standards? Non-compliance can lead to financial penalties, reputational damage, and even termination of the franchise agreement.
- 9. How can I report a problem or concern related to IHG brand standards? Contact your IHG regional representative or utilize the designated reporting channels within the franchisee portal.

#### **Related Articles:**

- 1. IHG Franchise Fees and Royalties: A detailed breakdown of the costs associated with becoming an IHG franchisee.
- 2. IHG Revenue Management Strategies: Effective techniques for maximizing revenue and occupancy rates in IHG hotels.
- 3. IHG's Guest Loyalty Programs: An in-depth analysis of IHG's loyalty program and its benefits for guests and hotels.
- 4. IHG Sustainability Initiatives: IHG's commitment to environmental responsibility and sustainable practices within its hotels.
- 5. Comparing IHG Brands: A comparative analysis of IHG's different hotel brands, highlighting their strengths and target markets.
- 6. IHG's Technology Solutions for Hotels: A review of the technology platforms and solutions IHG offers to its franchisees.
- 7. IHG's Training and Development Programs for Employees: Comprehensive overview of the training and development offered to employees within the IHG family.
- 8. The Impact of Online Reviews on IHG Hotels: Understanding the significance of online reviews and strategies for managing online reputation.
- 9. IHG's Global Expansion Strategy: A look at IHG's approach to global growth and its impact on franchise opportunities.

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assumes no prior knowledge of tourism and builds up your understanding as you progress through this wide ranging global review of the principles of managing tourism. It traces the evolution and future development of tourism and the challenges facing tourism managers in this fast growing sector of the world economy. This book is highly illustrated with diagrams and colour images, and contains short case studies of contemporary themes of interest, as well as new data, statistics, weblinks to key reports and industry studies.

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the development of hospitality marketing over the years. The remaining parts (IV-IX) address key cutting-edge marketing issues such as innovation in hospitality, sustainability, social media, peer-to-peer applications, Web 3.0 etc. in a wide variety of hospitality settings. In addition, this book provides a platform for debate and critical evaluation that enables the reader to learn from the industry's past mistakes as well as future opportunities. The handbook is international in its constitution as it attempts to examine marketing issues, challenges and trends globally, drawing on the knowledge of experts from around the world. Because of the nature of hospitality, which often makes it inseparable from other industries such as tourism, events, sports and even retail, the book has a multidisciplinary approach that will appeal to these disciplines as well as others including management, human resources, technology, consumer behavior and anthropology.

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**ihg brand standards:** Service Quality in Leisure, Events, Tourism and Sport, 2nd Edition John Buswell, Christine Williams, Keith Donne, Carley Sutton, 2016-12-20 Service quality is at the forefront of how the leisure, events, tourism and sport (LETS) sectors operate. An important consideration for any business, and therefore any student of the subject, this new edition of a successful textbook addresses the key points and principles of managing service quality across the industry sector. Considering the underpinning theory of service quality, this book informs the reader of the practical application of service quality management tools and techniques in an industry with distinctive features and challenges. An invaluable read for students within the LETS sectors, it also provides a useful refresher for practitioners working in the industry.

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theoretical textbooks. It is also an essential tool for anybody working in the customer-facing industries.

**ihg brand standards: Responsible Hospitality** Rebecca Hawkins, Paulina Bohdanowicz, 2011-10-01 The first book to bring together environmental theory and the responsible hospitality debate to define how far the industry has gone and what is left to achieve.

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**ihg brand standards:** *eTourism case studies* Roman Egger, Dimitrios Buhalis, 2011-01-03 eTourism Case Studies bridges the gap in contemporary literature by carefully examining marketing and management issues of many international companies that have successfully implemented eTourism solutions. Divided into six sections this book explores the newest developments in this field, introducing and discussing emerging trends, approaches, models and paradigms, providing visions for the future of eTourism and supporting discussion and elaboration with the help of thorough pedagogic aids. With contributions from leading global experts both from the industry and academia, each case follows a rigid structure, with features such as bulleted summaries and review questions, as well as each section having its own thorough introduction and conclusion written by the editors, highlighting the key issues and theories. This is the first book of its kind to bring together cases highlighting best practice and methods for exploiting ICT in the tourism industry, from international market leaders.

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Management Marco A. Gardini, Michael C. Ottenbacher, Markus Schuckert, 2020-11-09 The hospitality sector is facing increasing competition and complexity over recent decades in its development towards a global industry. The strategic response to this is still that hospitality companies try to grow outside their traditional territories and domestic markets, while the expansion patterns and M&A activities of international hotel and restaurant chains reflect this phenomenon. Yet, interestingly, the strategies, concepts, and methods of internationalization as well as the managerial and organizational challenges and impacts of globalizing the hospitality business are under-researched in this industry. While the mainstream research on international management offers an abundance of information and knowledge on topics, players, trends, concepts, frameworks, or methodologies, its ability to produce viable insights for the hospitality industry is limited, as the mainstream research is taking place outside of the service sector. Specific research directions and related cases like the international dimensions of strategy, organization, marketing, sales, staffing, control, culture, and others to the hospitality industry are rarely identifiable so far. The core rationale of this book is therefore to present newest insights from research and industry in the field of international hospitality, drawing together recent scientific knowledge and state-of-the-art expertise to suggest directions for future work. It is designed to raise awareness on the international factors influencing the strategy and performance of hospitality organizations, while analyzing and discussing the present and future challenges for hospitality firms going or being international. This book will provide a comprehensive overview and deeper understanding of trends and issues to researchers, practitioners, and students by showing how to master current and future challenges when entering and competing in the global hospitality industry.

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