

cmm programming tutorial pdf

cmm programming tutorial pdf serves as an essential resource for engineers, machinists, and quality control professionals aiming to master Coordinate Measuring Machine (CMM) programming. This comprehensive guide provides step-by-step instructions on how to create, modify, and optimize CMM programs, ensuring precise measurement and inspection of manufactured parts. By leveraging a cmm programming tutorial pdf, users can gain an in-depth understanding of various programming languages used in CMMs, best practices for measurement strategies, and troubleshooting techniques. Additionally, such tutorials cover critical topics like probe selection, alignment methods, and the integration of software tools for enhanced productivity. This article explores the key components of a cmm programming tutorial pdf, highlights essential programming concepts, and offers practical insights to improve CMM operation efficiency and accuracy. Below is an outline of the main sections covered in this informative guide.

- Understanding CMM and Its Programming Basics
- Essential Elements of a CMM Programming Tutorial PDF
- Step-by-Step Guide to Writing CMM Programs
- Advanced Techniques and Optimization
- Common Challenges and Troubleshooting in CMM Programming

Understanding CMM and Its Programming Basics

A Coordinate Measuring Machine (CMM) is a precision instrument used to measure the physical

geometrical characteristics of an object. CMM programming involves creating instructions that control the machine to accurately measure parts according to design specifications. A cmm programming tutorial pdf typically begins with fundamental concepts, including the types of CMMs, measurement principles, and coordinate systems. Understanding these basics is crucial for developing effective programs that minimize errors and improve repeatability.

Types of CMM Machines

CMMs come in various configurations, including bridge, cantilever, gantry, and horizontal arm types. Each type has unique advantages depending on the size and complexity of the part being measured. The tutorial PDF usually explains how to select the appropriate CMM based on application requirements.

Coordinate Systems and Reference Points

Programming a CMM requires a clear understanding of coordinate systems such as Cartesian coordinates (X, Y, Z axes) and workpiece alignment. The tutorial covers how to establish reference points and datums to ensure consistent and accurate measurements throughout the inspection process.

Measurement Probes and Sensors

The choice of probe type (touch-trigger, scanning, or optical) directly influences programming strategies. A cmm programming tutorial pdf explains the characteristics of each probe type and guidelines for selecting the right sensor for specific measurement tasks.

Essential Elements of a CMM Programming Tutorial PDF

A high-quality cmm programming tutorial pdf includes a structured curriculum that guides users from basic to advanced programming techniques. The document is typically divided into sections covering software interface navigation, program creation, execution, and result analysis. It also provides sample programs, diagrams, and troubleshooting tips to enhance understanding.

Software Interface and Tools

Most modern CMMs come with dedicated software for programming and analysis. The tutorial details the user interface components, command functions, and programming environments such as DMIS, PC-DMIS, or proprietary languages. Mastery of these tools is essential for efficient program development.

Program Structure and Syntax

Understanding program flow, commands, loops, and conditional statements is vital. The tutorial explains how to write and organize code logically to perform measurements systematically. It also highlights best practices for commenting and documenting programs to facilitate maintenance and collaboration.

Sample Programs and Exercises

Practical examples are a key feature of any effective tutorial. These sample programs demonstrate typical measurement tasks like dimensional checks, feature inspection, and alignment routines. Exercises encourage hands-on practice, reinforcing theoretical knowledge through real-world application.

Step-by-Step Guide to Writing CMM Programs

Developing a functional CMM program involves multiple stages, each of which is thoroughly covered in a cmm programming tutorial pdf. From initial setup and alignment to measurement execution and result reporting, every step requires precision and attention to detail.

Part Setup and Alignment

The tutorial emphasizes the importance of correctly positioning the part on the CMM table and establishing alignment schemes. Proper alignment ensures that measurements correspond accurately to the design coordinate system, reducing errors and improving repeatability.

Defining Measurement Features

Programmers must specify the features to be measured, such as points, lines, circles, and planes. The tutorial provides guidance on selecting appropriate measurement methods and sequences to optimize inspection time and accuracy.

Writing and Testing the Program

Step-by-step instructions on coding measurement sequences are provided, including command syntax, parameter settings, and probe path planning. The tutorial also covers simulation and verification techniques to test program correctness before actual execution.

Advanced Techniques and Optimization

For experienced users, a cmm programming tutorial pdf offers insights into advanced programming methods that enhance efficiency and measurement reliability. These techniques include automation, error compensation, and integration with CAD models.

Automation and Macros

Automation scripts and macros reduce programming time by automating repetitive tasks. The tutorial explains how to create and implement macros for common inspection routines, enabling faster program development and consistency across measurements.

Error Compensation and Calibration

Understanding machine errors and implementing compensation strategies is critical for high-precision measurement. The tutorial outlines calibration procedures, probe qualification, and software correction methods to minimize systematic errors.

CAD Integration and Offline Programming

Modern CMM programming often involves importing CAD models to streamline program creation. The tutorial describes how to utilize CAD data for offline programming, reducing machine downtime and improving programming accuracy.

Common Challenges and Troubleshooting in CMM

Programming

Programming CMMs can present various challenges, from software glitches to measurement inconsistencies. A comprehensive cmm programming tutorial pdf addresses these issues by providing troubleshooting guidelines and preventive measures.

Dealing with Measurement Errors

Errors may arise due to probe misalignment, environmental factors, or programming mistakes. The

tutorial identifies common error sources and recommends corrective actions to ensure reliable measurements.

Software and Hardware Issues

Troubleshooting tips for resolving software crashes, communication failures, and hardware malfunctions are included. Proper maintenance and regular updates are also emphasized to maintain system performance.

Best Practices for Reliable Programming

Adopting best practices such as thorough documentation, incremental testing, and continuous learning is essential. The tutorial encourages systematic approaches to minimize errors and enhance the overall quality of CMM programs.

- Understand CMM fundamentals and types
- Learn software interface and programming languages
- Follow step-by-step programming procedures
- Apply advanced optimization techniques
- Recognize and troubleshoot common issues

Frequently Asked Questions

What is a CMM programming tutorial PDF?

A CMM programming tutorial PDF is a downloadable document that provides step-by-step instructions, explanations, and examples on how to program Coordinate Measuring Machines (CMM) for precise measurement tasks.

Where can I find a reliable CMM programming tutorial PDF?

Reliable CMM programming tutorial PDFs can often be found on official manufacturer websites like Hexagon, Mitutoyo, or Zeiss, as well as educational platforms, technical forums, and websites specializing in metrology and manufacturing.

What topics are typically covered in a CMM programming tutorial PDF?

Typical topics include basics of CMM operation, programming languages used (such as DMIS or proprietary languages), creating measurement routines, using probes, interpreting measurement results, and troubleshooting common programming issues.

Is a PDF tutorial sufficient to learn CMM programming effectively?

While a PDF tutorial provides valuable theoretical knowledge and examples, hands-on practice with a CMM machine or simulation software is essential to gain practical skills and fully understand CMM programming.

Are there any free CMM programming tutorial PDFs available for beginners?

Yes, several free CMM programming tutorial PDFs are available online, especially from equipment manufacturers or educational institutions, which cover beginner-level concepts and basic programming

techniques.

Additional Resources

1. *Mastering CMM Programming: A Comprehensive Tutorial*

This book offers an in-depth introduction to CMM (Coordinate Measuring Machine) programming, focusing on practical examples and step-by-step instructions. It covers fundamental concepts, programming languages used in CMMs, and tips for optimizing measurement routines. Ideal for beginners and intermediate users aiming to enhance their skills in precision measurement.

2. *CMM Programming and Metrology: A Practical Guide*

Designed for quality engineers and metrologists, this guide breaks down complex CMM programming techniques into easy-to-understand modules. It includes real-world case studies and downloadable PDF resources to practice programming commands and error handling. Readers will gain confidence in creating efficient and accurate measurement programs.

3. *Coordinate Measuring Machine Programming: Fundamentals and Applications*

This tutorial book walks readers through the essentials of CMM programming, including hardware overview, software interfaces, and syntax used in different CMM brands. It emphasizes the application of programming knowledge to solve common measurement challenges in manufacturing. Supplemented by diagrams and sample code in PDF format.

4. *Practical CMM Programming for Manufacturing Professionals*

Focused on the manufacturing environment, this book teaches readers how to develop reliable CMM programs to ensure product quality. It covers techniques for automating measurements, reducing cycle times, and interpreting measurement data. The included tutorial PDFs serve as valuable reference materials for hands-on learning.

5. *Advanced CMM Programming Techniques and Tutorials*

For experienced programmers, this volume explores advanced topics like multi-sensor integration, custom macro programming, and error compensation. It provides detailed tutorials and sample

programs in PDF to help users push the limits of their CMM capabilities. The book also discusses troubleshooting and best practices for complex part inspections.

6. Introduction to CMM Programming: Step-by-Step PDF Tutorials

This beginner-friendly book offers clear, concise tutorials that guide users through the basics of CMM programming using downloadable PDF lessons. Each chapter builds on the previous one, making it easy to follow along and practice programming in real time. It's perfect for students and professionals new to coordinate measuring technologies.

7. CMM Programming for Quality Control: A Tutorial Handbook

Emphasizing quality control applications, this handbook explains how to write and optimize CMM programs to meet industry standards. It includes practical examples, checklists, and troubleshooting tips in PDF format. Readers will learn how to create repeatable measurement routines that improve inspection reliability.

8. Step-by-Step CMM Programming: From Basics to Expert Level

Covering the entire learning curve, this book starts with foundational programming concepts and gradually introduces complex features and customization options. The tutorial PDFs provided enable hands-on practice and reinforce learning through exercises. It's a comprehensive resource for anyone looking to master CMM programming.

9. CMM Programming and Inspection: Tutorial and Reference Manual

This manual combines thorough tutorials with detailed reference sections on programming commands, coordinate systems, and inspection strategies. It's designed to be a go-to resource for both learning and quick consultation during programming tasks. The included PDF tutorials facilitate self-paced study and skill development in CMM programming.

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CMM Programming Tutorial PDF

Unlock the Power of CMM Programming: From Beginner to Proficient

Are you struggling to understand the complexities of CMM programming? Do you spend countless hours troubleshooting code, feeling frustrated by cryptic error messages and inefficient processes? Are you missing out on maximizing the potential of your CMM machine due to a lack of programming skills? You're not alone. Many manufacturing professionals face these exact challenges. This comprehensive guide will equip you with the knowledge and skills you need to master CMM programming, streamlining your workflow and boosting your productivity.

This eBook, "CMM Programming Mastery: A Practical Guide," provides a clear, concise, and practical approach to learning CMM programming.

Contents:

Introduction: What is CMM Programming? Why is it Important? Setting up your Environment.
Chapter 1: Fundamentals of CMM Programming: Coordinate Systems, Probe Types, and Data Acquisition.

Chapter 2: Creating and Editing Measurement Programs: Developing efficient programs using various programming languages (e.g., PC-DMIS, Calypso).

Chapter 3: Advanced Programming Techniques: Loops, subroutines, conditional statements, and error handling.

Chapter 4: Data Analysis and Reporting: Interpreting measurement results and generating comprehensive reports.

Chapter 5: Troubleshooting and Optimization: Identifying and resolving common programming errors, optimizing program efficiency.

Chapter 6: Real-world Applications and Case Studies: Practical examples and industry best practices.

Conclusion: Further Learning and Resources.

CMM Programming Mastery: A Practical Guide

Introduction: Stepping into the World of CMM Programming

Coordinate Measuring Machines (CMMs) are indispensable tools in modern manufacturing, providing precise measurements crucial for quality control and product development. However, the true potential of a CMM is unlocked only through proficient programming. This introduction serves

as your stepping stone into the world of CMM programming, laying the foundation for understanding its importance and setting up your programming environment.

What is CMM Programming?

CMM programming involves creating instructions that guide the CMM's probe to accurately measure specific features on a workpiece. These instructions define the measurement points, probe path, and data collection methods. The program dictates the sequence of operations, ensuring the CMM gathers the necessary data efficiently and reliably. The accuracy and efficiency of your CMM operation directly depend on the quality of your program.

Why is CMM Programming Important?

Proficient CMM programming offers several critical advantages:

Increased Efficiency: Well-written programs minimize measurement time, maximizing the CMM's throughput and reducing operational costs.

Improved Accuracy: Precise programming minimizes errors and ensures consistent, reliable measurement results.

Enhanced Data Integrity: Properly structured programs ensure data integrity, simplifying analysis and reporting.

Reduced Human Error: Automation through programming minimizes the chance of human error during measurement.

Advanced Capabilities: CMM programming allows for complex measurements and analyses that are impossible with manual methods.

Setting up Your Environment:

Before diving into programming, you need the right tools and environment. This includes:

CMM Software: Familiarize yourself with the specific CMM software used in your workplace (e.g., PC-DMIS, Calypso, Renishaw). Each software has its own interface and programming syntax.

Hardware: Ensure the CMM hardware is correctly calibrated and functioning optimally. Proper hardware maintenance is critical for accurate measurements.

Training Resources: Utilize online tutorials, manuals, and training courses provided by your CMM manufacturer or third-party vendors.

Practice: Consistent practice is key. Start with simple programs and gradually increase complexity to develop your skills.

Chapter 1: Fundamentals of CMM Programming - Understanding the Basics

This chapter delves into the essential concepts forming the foundation of CMM programming. Grasping these fundamentals is crucial before moving to advanced techniques.

Coordinate Systems:

Understanding coordinate systems is paramount. CMMs typically use three primary coordinate systems:

Machine Coordinate System (MCS): This is the fixed reference frame of the CMM itself. All measurements are ultimately referenced to this system.

Workpiece Coordinate System (WCS): This is a user-defined coordinate system aligned with the workpiece. It simplifies programming by allowing measurements relative to the part's orientation.

Part Coordinate System (PCS): In complex parts, multiple WCS might be defined to measure different sections effectively.

Defining and accurately aligning these coordinate systems is critical for precise measurements. Errors in coordinate system definition lead to inaccurate results.

Probe Types and Selection:

CMMs use various probes, each with unique characteristics:

Touch Probes: These are the most common type, making contact with the workpiece to determine a point's location. They come in various styles, including spherical, cylindrical, and stylus probes.

Scanning Probes: These probes capture a series of points along a surface, allowing for faster measurement of complex curves.

Optical Probes: These probes use non-contact methods such as laser scanning for measurement.

Choosing the appropriate probe depends on the workpiece's geometry, material, and required accuracy.

Data Acquisition:

Understanding how data is acquired is essential. This includes:

Triggering: The mechanism by which the probe signals the CMM that it has made contact with the workpiece.

Filtering: Techniques used to remove noise and errors from the measured data.

Data Storage: How the CMM stores the collected measurement data, often in a structured format accessible for analysis.

Chapter 2: Creating and Editing Measurement Programs - Bringing it all Together

This chapter focuses on the practical aspects of creating and editing CMM programs. While specific syntax varies between software packages, the underlying principles remain consistent.

Developing Efficient Programs:

Efficient programs minimize measurement time and maximize accuracy. Key principles include:

Strategic Probe Path Planning: Minimize probe movements and avoid unnecessary retractions.

Optimize the order of measurements to reduce travel time.

Feature Recognition: Utilize the software's feature recognition capabilities to automatically identify features on the workpiece.

Modular Programming: Break down complex programs into smaller, more manageable modules (subroutines). This improves readability and facilitates debugging.

Various Programming Languages (PC-DMIS, Calypso, etc.):

Different CMM software packages use different programming languages. While the core concepts remain the same, the syntax and commands vary significantly. Familiarize yourself with the specific language of your chosen software. Learning resources are usually available from the software vendor.

Common Commands and Functions:

Most CMM programming languages share a set of common commands and functions:

GOTO: Moves the probe to a specified coordinate.

IF-THEN-ELSE: Conditional statements to execute different instructions based on certain conditions.

Loops: Repeat a block of code multiple times.

Subroutines: Modular blocks of code that can be called from other parts of the program.

Data Output: Commands to store and export measurement data in various formats.

Chapter 3: Advanced Programming Techniques - Taking your Skills to the Next Level

This chapter covers advanced techniques that unlock the full potential of CMM programming.

Loops, Subroutines, and Conditional Statements: These are essential tools for creating robust and efficient programs. Loops automate repetitive tasks, while subroutines break down complex programs into modular components. Conditional statements allow programs to adapt to different situations.

Error Handling: Real-world measurements often encounter unexpected issues. Robust error handling is crucial to prevent program crashes and ensure data integrity. This includes strategies for handling probe collisions, unexpected measurement deviations, and other errors.

Macro Programming: This involves creating custom functions and macros to automate complex sequences of operations. It significantly enhances efficiency and simplifies complex measurements.

Data Management and Manipulation: Managing and manipulating the acquired measurement data is a crucial aspect of advanced CMM programming. This involves filtering, analyzing, and transforming the data to extract meaningful insights.

Chapter 4: Data Analysis and Reporting - Interpreting Your Results

This chapter focuses on interpreting the measured data and generating comprehensive reports.

Interpreting Measurement Results: Understanding statistical measures (e.g., mean, standard deviation, tolerance) is critical for assessing the quality of the workpiece.

Generating Reports: CMM software allows generating various reports, including:

Dimensional Reports: Listing the measured dimensions with tolerances.

Geometric Reports: Evaluating the geometric characteristics (e.g., straightness, flatness, circularity).

Statistical Reports: Summarizing the measurement data with statistical analysis.

Custom Report Generation: Advanced users can often customize reports to meet specific needs.

Chapter 5: Troubleshooting and Optimization - Refining Your Programs

This chapter addresses troubleshooting common programming errors and optimizing program efficiency.

Identifying and Resolving Common Programming Errors: Common errors include syntax errors, coordinate system misalignments, and incorrect probe selection. Debugging techniques are essential.

Optimizing Program Efficiency: Strategies for optimizing program efficiency include:

Reducing probe travel time: Optimizing the sequence of measurements.

Minimizing probe retractions: Planning efficient probe paths.

Using efficient algorithms: Employing optimized data processing techniques.

Chapter 6: Real-world Applications and Case Studies - Practical Experience

This chapter presents practical examples and case studies to illustrate the application of CMM programming in various manufacturing scenarios. It showcases the versatility and power of CMM

programming in real-world settings.

Conclusion: Continued Learning and Resources

This eBook serves as a foundation. Continued learning and practice are crucial for mastering CMM programming. Explore advanced features in your specific software, participate in online forums, and attend workshops to stay updated with the latest techniques and best practices.

FAQs

1. What is the difference between PC-DMIS and Calypso CMM software? PC-DMIS and Calypso are both popular CMM software packages, but they differ in their user interfaces, programming languages, and feature sets. PC-DMIS is known for its extensive feature set and scripting capabilities, while Calypso emphasizes ease of use and intuitive navigation.
2. Can I learn CMM programming without prior programming experience? Yes, this book is designed for beginners with little to no prior programming experience. It starts with fundamental concepts and gradually introduces more advanced topics.
3. What type of CMM is best for my application? The choice of CMM depends on factors such as the size and complexity of the parts you need to measure, the required accuracy, and your budget.
4. How do I choose the right probe for my measurements? Probe selection depends on factors such as the geometry of the part, the material, and the required accuracy. Consult your CMM's manual or the software documentation for guidance.
5. What are the common errors encountered in CMM programming? Common errors include syntax errors, incorrect coordinate system definitions, and probe collisions. Careful planning and debugging are crucial.
6. How do I optimize the efficiency of my CMM programs? Optimizing program efficiency involves strategies such as minimizing probe travel time, reducing retractions, and using efficient algorithms.
7. What are the best resources for learning more about CMM programming? Besides this book, explore online tutorials, manufacturer documentation, and training courses. Online forums and communities offer valuable support and knowledge sharing.
8. How can I generate custom reports from my CMM measurements? Most CMM software allows customizing reports, enabling you to tailor them to your specific needs. Consult your software's documentation for instructions.

9. What are the future trends in CMM programming? Future trends include increased automation, integration with other manufacturing systems, and the use of advanced data analysis techniques.

Related Articles:

1. PC-DMIS Programming Tutorial: A step-by-step guide to learning PC-DMIS CMM programming.
2. Calypso CMM Programming Basics: Introduction to Calypso software and its programming fundamentals.
3. CMM Probe Selection Guide: A comprehensive guide to choosing the appropriate probe for different applications.
4. CMM Coordinate Systems Explained: Detailed explanation of machine, workpiece, and part coordinate systems.
5. Troubleshooting Common CMM Errors: Practical tips for identifying and resolving common programming errors.
6. Advanced CMM Programming Techniques: Exploration of advanced techniques such as macro programming and error handling.
7. CMM Data Analysis and Reporting: Techniques for interpreting measurement data and generating reports.
8. CMM Calibration and Maintenance: Best practices for ensuring accurate and reliable CMM measurements.
9. The Future of CMM Technology: Exploring trends and advancements in CMM technology.

cmm programming tutorial pdf: The CMM Handbook Mark Bouch, 2010-10-07 A technical manual covering a variety of coordinate measurement machine topics. This is a resource for CMM programmers.

cmm programming tutorial pdf: The Capability Maturity Model Mark C. Paulk, 1995
Principal Contributors and Editors: Mark C. Paulk, Charles V. Weber, Bill Curtis, Mary Beth Chrissis
In every sense, the CMM represents the best thinking in the field today... this book is targeted at anyone involved in improving the software process, including members of assessment or evaluation teams, members of software engineering process groups, software managers, and software practitioners... From the Foreword by Watts Humphrey The Capability Maturity Model for Software (CMM) is a framework that demonstrates the key elements of an effective software process. The CMM describes an evolutionary improvement path for software development from an ad hoc, immature process to a mature, disciplined process, in a path laid out in five levels. When using the CMM, software professionals in government and industry can develop and improve their ability to identify, adopt, and use sound management and technical practices for delivering quality software on schedule and at a reasonable cost. This book provides a description and technical overview of the CMM, along with guidelines for improving software process management overall. It is a sequel to Watts Humphrey's important work, *Managing the Software Process*, in that it structures the maturity framework presented in that book more formally. Features: Compares the CMM with ISO 9001 Provides an overview of ISO's SPICE project, which is developing international standards for software process improvement and capability determination Presents a case study of IBM Houston's Space Shuttle project, which is frequently referred to as being at Level 5 0201546647B04062001

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book in 1995, the world of manufacturing and coordinate measuring machines (CMMs) and coordinate measuring systems (CMSs) has changed considerably. However, the basic physics of the machines has not changed in essence but have become more deeply understood. Completely revised and updated

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cmm programming tutorial pdf: The Nursing Informatics Implementation Guide Eleanor Callahan Hunt, Sara Breckenridge Sproat, Rebecca Rutherford Kitzmiller, 2013-03-09 Health institutions are investing in and fielding information technology solutions at an unprecedented pace. With the recommendations from the Institute of Medicine around information technology solutions for patient safety, mandates from industry groups such as Leapfrog about using information systems to improve health care, and the move toward evidence based practice, health institutions cannot afford to retain manual practices. The installation of multi-million dollar computerized health systems represents the very life blood of contemporary clinical operations and a crucial link to the financial viability of institutions. Yet, the implementation of health information systems is

exceptionally complex, expensive and often just plain messy. The need for improvement in the art and science of systems implementation is clear: up to 70-80% of information technology installations fail. The reasons are multi-faceted, ranging from the complexity of the diverse workflows being computerized, the intricate nature of health organizations, the knowledge and skills of users to other reasons such as strategies for obtaining key executive support, weaving through the politics peculiar to the institution, and technical facets including the usability of systems. Thus, the art and science of successfully implementing systems remains deeply layered in elusiveness. Still, given the pervasiveness of system implementations and the importance of the outcomes, this is a critical topic, especially for nurses and informatics nurse specialists.

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management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment!

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relevant over time as your specific DevOps and DevOps more generally evolves.

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re-assessment of our current method and tool portfolio, as well as creating new and more effective solutions. We have selected two themes for this conference to highlight this paradigm shift. Our first theme, "production of attractive and reliable software at Internet speed" sums up the dilemma many software organisations face. In order to be competitive, software should contain advanced features and run reliably – yet it should be developed quickly and cost effectively for the right market window. Finding the right balance between these objectives is a critical question that will determine business success in the years to come. Our second theme, "production of software with a dynamic partnership in work" highlights the current trend of using partnerships and subcontractors as integral players in the software development process. Partnerships sometimes need to be created quickly to respond to a market opportunity, yet the costs and speed of cooperation must be competitive. Different companies have different processes, quality tools and cultures, yet they should cooperate seamlessly for the best result.

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