

steps to safety culture excellence

steps to safety culture excellence are critical for organizations aiming to minimize workplace risks and foster an environment where safety is prioritized at every level. Developing a robust safety culture involves more than just compliance with regulations; it requires a systematic approach to embed safety values into the organizational DNA. This article explores the essential steps to safety culture excellence, emphasizing leadership commitment, employee engagement, continuous training, and effective communication. Additionally, it highlights the importance of measuring safety performance and promoting accountability to achieve lasting improvements. By following these proven strategies, organizations can reduce accidents, enhance employee well-being, and improve overall operational efficiency. The following sections provide an in-depth guide on how to cultivate and sustain a high-performing safety culture.

- Understanding Safety Culture and Its Importance
- Leadership Commitment and Role Modeling
- Employee Engagement and Involvement
- Continuous Safety Training and Education
- Effective Communication and Feedback Mechanisms
- Measurement and Evaluation of Safety Performance
- Accountability and Continuous Improvement

Understanding Safety Culture and Its Importance

Safety culture refers to the shared values, beliefs, and practices within an organization that influence how safety is perceived, prioritized, and managed. It shapes employee behavior and decision-making related to workplace hazards and risk prevention. A positive safety culture leads to fewer accidents, higher compliance with safety standards, and improved morale.

Organizations with a strong safety culture typically demonstrate proactive risk management, open communication about safety concerns, and a commitment to continuous improvement. Recognizing the importance of safety culture is the foundational step toward excellence.

Leadership Commitment and Role Modeling

Leadership commitment is paramount when implementing steps to safety culture excellence. Leaders set the tone and expectations for safety throughout the organization. Their visible dedication to safety initiatives influences employee attitudes and behaviors significantly.

Establishing Clear Safety Vision and Policies

Effective leaders articulate a clear safety vision aligned with organizational goals. They develop comprehensive safety policies that define responsibilities and procedures, ensuring everyone understands their role in maintaining safety.

Leading by Example

Leaders must consistently demonstrate safe behavior and decision-making. By modeling adherence to safety protocols and encouraging open dialogue about safety issues, leaders build trust and credibility.

Employee Engagement and Involvement

Engaging employees in safety efforts is a critical step to safety culture excellence. When workers are actively involved, they take ownership of safety practices and contribute valuable insights based on their frontline experience.

Encouraging Participation in Safety Committees

Safety committees that include representatives from various departments foster collaboration and collective responsibility. These committees facilitate hazard identification, risk assessment, and the development of practical safety measures.

Empowering Employees to Report Hazards

Creating a non-punitive environment where employees feel safe to report hazards and near misses without fear of reprisal encourages transparency and proactive risk management.

Continuous Safety Training and Education

Ongoing training and education are essential to maintain awareness and competency in safety practices. Regular training ensures employees and supervisors stay informed about potential hazards, new regulations, and best practices.

Developing Comprehensive Training Programs

Training programs should be tailored to specific job functions and risks, incorporating practical exercises and real-world scenarios. This approach enhances retention and application of safety knowledge.

Utilizing Technology and Innovative Methods

Employing e-learning platforms, virtual reality simulations, and interactive workshops can make safety training more engaging and effective, leading to better outcomes.

Effective Communication and Feedback Mechanisms

Clear and consistent communication is vital for reinforcing safety messages and facilitating the flow of safety-related information. Organizations must establish channels that promote dialogue between management and employees.

Regular Safety Meetings and Briefings

Scheduled meetings provide opportunities to discuss recent incidents, review safety performance, and update staff on new procedures or hazards.

Implementing Feedback Systems

Feedback mechanisms such as suggestion boxes, safety hotlines, and digital reporting tools enable employees to share concerns and ideas, fostering continuous engagement and improvement.

Measurement and Evaluation of Safety Performance

Tracking safety performance is a fundamental step to safety culture excellence. It allows organizations to identify trends, assess the effectiveness of interventions, and make data-driven decisions.

Utilizing Leading and Lagging Indicators

Leading indicators, such as safety training completion rates and hazard identification, help predict and prevent incidents. Lagging indicators, like injury rates and lost workdays, measure the outcomes of safety efforts.

Conducting Regular Safety Audits and Inspections

Systematic audits and inspections uncover compliance gaps and areas for improvement, ensuring that safety standards are maintained consistently.

Accountability and Continuous Improvement

Accountability ensures that all members of the organization are responsible for upholding safety standards. It reinforces the importance of adhering to safety protocols and supports corrective actions when necessary.

Defining Roles and Responsibilities

Clear assignment of safety responsibilities at every organizational level promotes ownership and reduces ambiguity in safety management.

Implementing Corrective and Preventive Actions

Addressing identified safety issues promptly and effectively helps prevent recurrence. Continuous improvement processes, such as Plan-Do-Check-Act (PDCA), support ongoing enhancement of the safety culture.

Recognizing and Rewarding Safe Behavior

Positive reinforcement through recognition programs motivates employees to maintain safe practices and contributes to a culture where safety excellence is valued and celebrated.

- Commit leadership to prioritize safety visibly and consistently.
- Engage employees at all levels to foster ownership of safety practices.
- Provide continuous, relevant safety training and education.
- Establish open communication channels for feedback and reporting.
- Measure safety performance using both leading and lagging indicators.
- Hold all individuals accountable for their safety roles and responsibilities.
- Promote continuous improvement through corrective actions and recognition.

Frequently Asked Questions

What is the first step to achieving safety culture excellence?

The first step to achieving safety culture excellence is leadership commitment, where management demonstrates a genuine dedication to safety by setting clear expectations and allocating necessary resources.

How does employee involvement contribute to safety culture excellence?

Employee involvement fosters ownership and accountability, encouraging workers to actively participate in safety programs, report hazards, and suggest improvements, which enhances the overall safety culture.

Why is continuous training important in developing a safety culture?

Continuous training ensures that all employees are aware of the latest safety procedures, understand risks, and are equipped with the knowledge to work safely, thereby maintaining and improving safety standards.

What role does communication play in steps to safety culture excellence?

Effective communication facilitates transparency, allows for the sharing of safety information and feedback, and helps to build trust among employees, which is essential for a strong safety culture.

How can organizations measure progress toward safety culture excellence?

Organizations can measure progress through regular safety audits, employee surveys, incident and near-miss reporting data, and benchmarking against industry safety standards.

What is the importance of recognizing and rewarding safe behaviors?

Recognizing and rewarding safe behaviors motivates employees to maintain high safety standards, reinforces positive actions, and helps embed safety as a core organizational value.

How can organizations sustain safety culture excellence over time?

Sustaining safety culture excellence requires ongoing leadership support, continuous improvement processes, regular training, open communication, and fostering a work environment where safety is prioritized and integrated into daily operations.

Additional Resources

1. *Building a Culture of Safety: Steps to Excellence in the Workplace*

This book offers a comprehensive guide to developing a strong safety culture within any organization. It outlines practical steps for leadership engagement, employee involvement, and continuous improvement. Readers will learn how to foster accountability and proactive risk management to prevent accidents before they occur.

2. *Safety Culture Transformation: A Step-by-Step Approach*

Focused on transforming existing safety practices, this title provides a detailed roadmap for shifting mindsets and behaviors towards safety excellence. It emphasizes the importance of communication, training, and measurement in creating sustainable change. Case studies highlight successful cultural shifts across various industries.

3. *Leading Safety Culture Change: Strategies for Success*

Designed for leaders and managers, this book explores the critical role of leadership in shaping and maintaining a positive safety culture. It presents actionable strategies for influencing team attitudes, setting clear expectations, and reinforcing safe behaviors. The book also addresses overcoming resistance and maintaining momentum over time.

4. *Steps to Safety Excellence: A Practical Guide for Organizations*

This practical guide breaks down the essential components of safety culture excellence into manageable steps. It covers topics such as hazard identification, employee engagement, and performance metrics. Readers will benefit from worksheets and tools designed to implement and track safety initiatives effectively.

5. Creating a High-Reliability Safety Culture

This book delves into the principles of high-reliability organizations (HROs) and how their safety culture practices can be adopted by other organizations. It highlights mindfulness, resilience, and continuous learning as pillars of safety excellence. The text includes real-world examples of how HROs maintain exceptional safety records.

6. Safety Culture Excellence: The Leadership Imperative

Exploring the direct connection between leadership behaviors and safety outcomes, this book stresses that safety culture excellence begins at the top. It provides leaders with frameworks for active engagement, transparent communication, and fostering a just culture. The book also discusses the role of leadership in sustaining safety initiatives.

7. Empowering Employees for Safety Culture Excellence

This title focuses on the critical role employees play in developing and sustaining a safety culture. It discusses methods for empowering workers through training, participation, and recognition. The book offers guidance on creating an environment where employees feel responsible and motivated to contribute to safety goals.

8. Measuring Safety Culture: Tools and Techniques for Excellence

An essential resource for assessing and improving safety culture, this book outlines various measurement tools and techniques. It explains how to interpret data from surveys, audits, and observations to identify strengths and areas for improvement. Readers will learn how to use metrics to drive continuous safety enhancements.

9. The Journey to Safety Culture Excellence: Best Practices and Lessons Learned

This book compiles best practices and lessons learned from organizations that have successfully achieved safety culture excellence. It provides a narrative approach, sharing challenges faced and solutions implemented. The reader gains insights into the ongoing journey of maintaining and evolving a culture of safety.

Steps To Safety Culture Excellence

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Steps to Safety Culture Excellence

Is workplace safety a constant battle? Are accidents, near misses, and low morale draining your resources and hindering productivity? You're not alone. Many organizations struggle to cultivate a truly thriving safety culture – one where safety is not just a policy, but a deeply ingrained value. This ebook provides a practical roadmap to transform your workplace safety, reducing incidents, boosting employee engagement, and achieving sustainable excellence.

This ebook, "Steps to Safety Culture Excellence," by [Your Name/Company Name], will guide you through a proven framework for building a world-class safety culture.

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Steps to Safety Culture Excellence: A Comprehensive Guide

Introduction: Setting the Stage for Safety Excellence

Safety isn't just about complying with regulations; it's about creating a workplace where every employee feels valued, respected, and safe. A strong safety culture goes beyond policies and procedures; it's a mindset, a shared value, and a commitment to continuous improvement. This introduction will lay the groundwork for understanding what constitutes true safety excellence and the benefits it brings to your organization, including reduced costs associated with accidents, improved employee morale, enhanced productivity, and a strengthened reputation. We will also explore the common misconceptions about safety culture and the pitfalls to avoid.

Keywords: Safety culture, workplace safety, safety excellence, accident prevention, risk management, employee engagement, organizational culture.

Chapter 1: Assessing Your Current Safety Culture - Identifying Gaps and Opportunities

Before embarking on any improvement journey, a thorough assessment is crucial. This chapter provides a structured approach to evaluating your current safety culture. We'll cover various methods, including surveys, interviews, focus groups, and observations, to gather data on employee perceptions, safety behaviors, and existing safety systems. This assessment will pinpoint areas of strength and weakness, allowing you to prioritize your efforts effectively. We will also delve into analyzing safety data, such as incident reports and near-miss data, to identify trends and root causes of unsafe behaviors.

Keywords: Safety culture assessment, safety audit, employee surveys, focus groups, safety data analysis, incident reporting, near miss reporting, root cause analysis.

Chapter 2: Leadership Commitment: Championing Safety from the Top Down

A strong safety culture starts at the top. This chapter emphasizes the critical role of leadership in driving safety initiatives. We'll discuss strategies for leaders to actively demonstrate their commitment to safety, including visible participation in safety programs, open communication, and holding themselves and others accountable. We'll explore how leaders can create a culture where safety is valued equally with productivity and profitability, and how to effectively communicate the importance of safety to all levels of the organization. This includes leading by example and rewarding safe behaviors.

Keywords: Leadership commitment, safety leadership, visible leadership, accountability, safety communication, leading by example, safety recognition, safety rewards.

Chapter 3: Employee Empowerment & Engagement: Fostering a Culture of Ownership

Employees are the foundation of a strong safety culture. This chapter focuses on empowering employees to actively participate in safety initiatives. We'll explore strategies for fostering a culture of ownership where everyone feels responsible for their safety and the safety of others. This includes providing training on hazard identification, risk assessment, and reporting procedures. We'll also discuss techniques for encouraging open communication and feedback from employees, creating a psychologically safe environment where they feel comfortable reporting concerns without fear of retribution.

Keywords: Employee empowerment, employee engagement, safety participation, safety communication, hazard identification, risk assessment, safety reporting, psychological safety.

Chapter 4: Communication & Training: Building a Shared Understanding

Effective communication is the cornerstone of any successful safety program. This chapter explores different communication strategies to ensure safety information reaches all employees effectively. We'll cover various methods, including regular safety meetings, toolbox talks, email updates, and safety newsletters. We'll also discuss the importance of providing comprehensive safety training that is tailored to the specific needs and roles of different employees. The chapter will emphasize the importance of consistent and clear communication.

Keywords: Safety communication, safety training, toolbox talks, safety meetings, safety newsletters, communication strategies, training effectiveness.

Chapter 5: Hazard Identification & Risk Management: Proactive Prevention

Proactive hazard identification and risk management are key to preventing accidents. This chapter outlines a systematic approach to identifying potential hazards in the workplace, assessing the associated risks, and implementing control measures to mitigate those risks. We'll explore various risk assessment methodologies and practical techniques for implementing control measures, ranging from engineering controls to administrative controls and personal protective equipment (PPE). The importance of documenting and regularly reviewing risk assessments will also be emphasized.

Keywords: Hazard identification, risk assessment, risk management, risk control, hazard analysis, risk mitigation, JSA (Job Safety Analysis), control measures, PPE (Personal Protective Equipment).

Chapter 6: Incident Investigation & Learning: Turning Mistakes into Opportunities

Accidents and near misses offer valuable learning opportunities. This chapter focuses on conducting thorough and impartial incident investigations to determine the root causes of incidents and identify corrective actions to prevent recurrence. We'll discuss different investigation methodologies, including the use of root cause analysis tools such as the 5 Whys and fishbone diagrams. The chapter will emphasize the importance of a non-punitive investigation environment where employees feel comfortable reporting incidents without fear of blame.

Keywords: Incident investigation, root cause analysis, accident investigation, near miss investigation, corrective actions, preventive measures, 5 Whys, fishbone diagram, non-punitive environment.

Chapter 7: Measuring & Monitoring Progress: Tracking Success and Identifying Areas for Improvement

This chapter explores key performance indicators (KPIs) to track progress toward safety excellence. We'll discuss various metrics, including accident rates, near-miss rates, employee safety surveys, and safety training completion rates. We'll also delve into the use of data analysis to identify trends and areas for improvement. The chapter will emphasize the importance of regular monitoring and review of safety performance to ensure continuous improvement.

Keywords: Safety performance indicators (KPIs), safety metrics, data analysis, safety dashboards, performance monitoring, continuous improvement.

Chapter 8: Sustaining Safety Excellence: Creating a Continuous Improvement Cycle

Building a sustainable safety culture requires continuous improvement. This chapter outlines strategies for maintaining and enhancing safety performance over the long term. We'll discuss the importance of regular safety audits, ongoing training and development, and the use of feedback mechanisms to identify and address emerging safety concerns. The chapter will emphasize the importance of fostering a culture of continuous learning and improvement, adapting to changing conditions, and celebrating successes.

Keywords: Continuous improvement, safety audits, safety training, feedback mechanisms, safety culture maintenance, sustainable safety.

Conclusion: Building a Legacy of Safety

This conclusion summarizes the key takeaways from the ebook, emphasizing the importance of a proactive and holistic approach to safety. It reinforces the idea that safety excellence is an ongoing journey, not a destination, requiring consistent effort, commitment, and continuous improvement. It emphasizes the long-term benefits of investing in a strong safety culture and the positive impact it has on the organization, employees, and stakeholders.

Keywords: Safety culture, safety excellence, continuous improvement, sustainable safety, workplace safety.

FAQs:

1. What is the difference between safety compliance and safety culture? Compliance focuses on meeting regulatory requirements, while safety culture encompasses a shared set of values, beliefs, and behaviors that prioritize safety.
2. How can I measure the effectiveness of my safety program? Use KPIs such as accident rates, near-miss rates, employee safety surveys, and training completion rates.
3. What is the role of leadership in building a safety culture? Leaders must champion safety by demonstrating commitment, setting clear expectations, and holding themselves and others accountable.
4. How can I empower employees to take ownership of safety? Provide training, encourage open communication, and create a psychologically safe environment.
5. What are some effective communication strategies for promoting safety? Use a variety of methods, including meetings, toolbox talks, email updates, and newsletters.
6. How can I conduct a thorough incident investigation? Use a systematic approach, focusing on root cause analysis and identifying corrective actions.
7. How can I sustain safety excellence over the long term? Implement a continuous improvement cycle, conduct regular audits, and provide ongoing training.
8. What are the benefits of a strong safety culture? Reduced accidents, increased productivity, improved employee morale, enhanced reputation.
9. What resources are available to help me build a safety culture? Numerous online resources, consultants, and industry best practices are available.

Related Articles:

1. **The Importance of Leadership in Safety Culture:** Discusses the crucial role of leaders in driving safety initiatives and creating a culture of accountability.
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8. **The Benefits of a Strong Safety Culture: Beyond Compliance:** Explores the numerous advantages of a robust safety culture.
9. **Sustaining Safety Excellence: A Continuous Improvement Approach:** Provides strategies for maintaining and enhancing safety performance over time.

steps to safety culture excellence: *Steps to Safety Culture Excellence* Terry L. Mathis, Shawn M. Galloway, 2013-01-10 Provides a clear road map to instilling a culture of safety excellence in any organization Did you know that accidental injury is among the top ten leading causes of death in every age group? With this book as your guide, you'll learn how to help your organization develop, implement, and sustain Safety Culture Excellence, vital for the protection of and improvement in the quality of life for everyone who works there. STEPS to Safety Culture Excellence is based on the authors' firsthand experience working with international organizations in every major industry that have successfully developed and implemented ongoing cultures of safety excellence. Whether your organization is a small regional firm or a large multinational corporation, you'll find that the STEPS process enables you to instill Safety Culture Excellence within your organization. STEPS (Strategic Targets for Excellent Performance in Safety) demystifies the process of developing Safety Culture Excellence by breaking it down into small logical, internally led tasks. You'll be guided through a sequence of STEPS that makes it possible to: Create a culture of excellence that is reinforced and empowered at every level Develop the capability within the culture to identify, prioritize, and solve safety problems and challenges Maintain and continuously improve the performance of your organization's safety culture Although this book is dedicated to safety, the tested and proven STEPS process can be used to promote excellence in any aspect of organizational performance. By optimizing the safety culture in your organization, you will give the people you work with the skills and knowledge to not only minimize the risk of an on-the-job accident, but also to lead safe, healthy lives outside of work.

steps to safety culture excellence: Essential Practices for Creating, Strengthening, and

Sustaining Process Safety Culture CCPS (Center for Chemical Process Safety), 2018-07-31 An essential guide that offers an understanding of and the practices needed to assess and strengthen process safety culture Essential Practices for Developing, Strengthening and Implementing Process Safety Culture presents a much-needed guide for understanding an organization's working culture and contains information on why a good culture is essential for safe, cost-effective, and high-quality operations. The text defines process safety culture and offers information on a safety culture's history, organizational impact and benefits, and the role that leadership plays at all levels of an organization. In addition, the book outlines the core principles needed to assess and strengthen process safety culture such as: maintain a sense of vulnerability; combat normalization of deviance; establish an imperative for safety; perform valid, timely, hazard and risk assessments; ensure open and frank communications; learn and advance the culture. This important guide also reviews leadership standards within the organizational structure, warning signs of cultural degradation and remedies, as well as the importance of using diverse methods over time to assess culture. This vital resource: Provides an overview for understanding an organization's working culture Offers guidance on why a good culture is essential for safe, cost-effective, and high quality operations Includes down-to-earth advice for recognizing, assessing, strengthening and sustaining a good process safety culture Contains illustrative examples and cases studies, and references to literature, codes, and standards Written for corporate, business and line managers, engineers, and process safety professionals interested in excellent performance for their organization, Essential Practices for Developing, Strengthening and Implementing Process Safety Culture is the go-to reference for implementing and keeping in place a culture of safety.

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steps to safety culture excellence: Food Safety Culture Frank Yiannas, 2008-12-10 Food safety awareness is at an all time high, new and emerging threats to the food supply are being recognized, and consumers are eating more and more meals prepared outside of the home. Accordingly, retail and foodservice establishments, as well as food producers at all levels of the food production chain, have a growing responsibility to ensure that proper food safety and sanitation practices are followed, thereby, safeguarding the health of their guests and customers. Achieving food safety success in this changing environment requires going beyond traditional training, testing, and inspectional approaches to managing risks. It requires a better understanding of organizational culture and the human dimensions of food safety. To improve the food safety performance of a retail or foodservice establishment, an organization with thousands of employees, or a local community, you must change the way people do things. You must change their behavior. In fact, simply put, food safety equals behavior. When viewed from these lenses, one of the most common contributing causes of food borne disease is unsafe behavior (such as improper hand washing,

cross-contamination, or undercooking food). Thus, to improve food safety, we need to better integrate food science with behavioral science and use a systems-based approach to managing food safety risk. The importance of organizational culture, human behavior, and systems thinking is well documented in the occupational safety and health fields. However, significant contributions to the scientific literature on these topics are noticeably absent in the field of food safety.

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steps to safety culture excellence: *Guidelines for Risk Based Process Safety* CCPS (Center for Chemical Process Safety), 2011-11-30 Guidelines for Risk Based Process Safety provides guidelines for industries that manufacture, consume, or handle chemicals, by focusing on new ways to design, correct, or improve process safety management practices. This new framework for thinking about process safety builds upon the original process safety management ideas published in the early 1990s, integrates industry lessons learned over the intervening years, utilizes applicable total quality principles (i.e., plan, do, check, act), and organizes it in a way that will be useful to all organizations - even those with relatively lower hazard activities - throughout the life-cycle of a company.

steps to safety culture excellence: *From Accidents to Zero* Andrew Sharman, 2016-05-20 As leaders increasingly understand the importance of good safety practice to support their business objectives, safety and health practitioners develop better tools and solutions. However, there is still a gulf between these two groups where engagement, communication and shared understanding can be found lacking. From Accidents to Zero opens up the field of safety culture and breaks it down into bite-sized pieces to facilitate new, critical thought and inspire practical action. Based on the concept of creating safety, as opposed to just preventing accidents, each of the 26 chapters in this user-friendly book includes explanation, commentary, reflections and practical activities designed to systematically and sustainably improve workplace safety culture. Core topics range from behaviour to values, daily rituals to unsafe acts, felt leadership to trust. Andrew Sharman's practical guide

blends current academic thinking with authoritative guidance and sets up the opportunity for all parts of the organization to close the gap by providing very clear steps to thinking and acting differently. It sparks insight into how both traditional methods and novel approaches can be brought to life in real world situations. From Accidents to Zero offers a clear route to culture change through over one hundred pragmatic ideas to motivate and lead people, influence behaviour and drive a positive evolution in workplace safety.

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steps to safety culture excellence: *Inside Strategy* Shawn Galloway, Terry Mathis, 2016-03-15 Ask any two people what strategy is and you're likely to get two different answers. Ask those same two people how strategic thinking generates value at all levels from within an organization and you'll probably be met with blank stares. Ever since strategy gained currency as an organizational concept in the 1960s, there's been confusion about how to define it. Strategy isn't a detailed plan of action. Nor is it a corporate vision, or an objective, or a mission statement. Strategy is not what to think. It's

how to think. Most books on strategy focus on external strategy: competition with rivals in business, or overcoming the enemy on the battlefield. This book is different. The authors take strategic thinking and give it a new focus of attention inside your organization. Inside Strategy is aimed at aligned continual performance improvement. Inside Strategy gives you - and everyone in your organization - a method of managing an unknown future to create new value for your internal and external customers, every day.

steps to safety culture excellence: Leading People Safely James T. Schultz, Brian L. Fielkow, 2016-10-25 SAFETY IS THE CORNERSTONE for excellent operations, but it is often marginalized and relegated to dense handbooks that are ignored by employees. James T. Schultz and Brian L. Fielkow instead offer a straightforward how-to guide for maximizing organizational performance through safety leadership. They demonstrate why safety must be a core value engrained into the rhythms of every task. Jim and Brian show how to bring people and process together in full alignment to provide a definitive competitive advantage.

steps to safety culture excellence: Safety Walk Safety Talk David Allan Galloway, 2019-01-09 Do you want to make a difference? There are many ways someone in a leadership role can have a positive impact on the lives of their employees. Perhaps there is no leadership responsibility more profound than creating a sustainable, injury-free workplace. Every person who goes to work expects to return home in the same condition. When someone is hurt, the adverse effects of their injury ripple through the employee's family and friends. Achieving an injury-free environment is one of the most difficult problems many leaders face. Indeed, during 35 years in manufacturing I never discovered a singular solution to this challenge. However, over these years I observed quite a few leadership actions that significantly contributed to less risk-taking, greater hazard awareness and genuine collaborative efforts among employees and supervisors. Leaders who understood, embraced, and implemented these strategies saw a dramatic reduction in incidents and injuries at their facilities. In my experience, organizations with the best safety performances do not have a secret. They simply do a lot of small things collectively and strategically well. That's really what this book is about. It is a collection of leadership concepts, thoughts, words, and actions that (when strategically implemented) can move your organization toward a better safety future. There are no 'silver bullets' here. On the other hand, you don't have to do all of these things to be successful in your safety journey. The first section of the book takes a look at some fundamental concepts everyone who is striving to achieve safety excellence should understand. It includes a discussion on compliance versus commitment, how to develop a safety strategy, why people make mistakes and take risks, and an overview of a Just Culture. The core of the book reviews some key research findings in social psychology, sociology and neuroscience. I share personal experiences of highly effective leadership. And I recount other situations that exemplify the wrong approach. In each case, I discuss how you can leverage these concepts in a practical way to improve your safety leadership skills. Topics include: how our thoughts can drive our behaviors when it comes to safety, how the words we use can be influential on personal decision-making, how social influence and leadership actions can drive safety performance, and how to facilitate the right personal safety conversation. At the end of each chapter, there is a segment called the SAFETY LEADER'S TOOLBOX. This toolbox contains over 70 practical tools and tips for being a more effective safety leader! Readers are encouraged to consult the SAFETY LEADER'S TOOLBOX for small changes in what you think, say, and do to shape your safety culture. I invite you to put on your safety shoes and walk with me. Together we will consider how you can lead your organization to exceptional safety performance. Spoiler alert! One essential leadership skill is knowing why, how, and what to talk about when it comes to safety. Where do you begin? Start with a Why of caring. If you start with caring as your personal motive, you won't have to do everything perfectly. Your employees will want to do the right things for the right reasons. You can read this book in chapter order. You can also go to a specific chapter to learn more about a particular topic. Either way, you are encouraged to consult the SAFETY LEADER'S TOOLBOX throughout this book for small changes in what you think, say, or do to shape your safety culture. Choose a set of tools from the TOOLBOX that will enable you to move

toward your safety vision. Start making a difference in the lives of others!

steps to safety culture excellence: Improving Healthcare Quality in Europe Characteristics, Effectiveness and Implementation of Different Strategies OECD, World Health Organization, 2019-10-17 This volume, developed by the Observatory together with OECD, provides an overall conceptual framework for understanding and applying strategies aimed at improving quality of care. Crucially, it summarizes available evidence on different quality strategies and provides recommendations for their implementation. This book is intended to help policy-makers to understand concepts of quality and to support them to evaluate single strategies and combinations of strategies.

steps to safety culture excellence: Making Healthcare Safe Lucian L. Leape, 2021-05-28 This unique and engaging open access title provides a compelling and ground-breaking account of the patient safety movement in the United States, told from the perspective of one of its most prominent leaders, and arguably the movement's founder, Lucian L. Leape, MD. Covering the growth of the field from the late 1980s to 2015, Dr. Leape details the developments, actors, organizations, research, and policy-making activities that marked the evolution and major advances of patient safety in this time span. In addition, and perhaps most importantly, this book not only comprehensively details how and why human and systems errors too often occur in the process of providing health care, it also promotes an in-depth understanding of the principles and practices of patient safety, including how they were influenced by today's modern safety sciences and systems theory and design. Indeed, the book emphasizes how the growing awareness of systems-design thinking and the self-education and commitment to improving patient safety, by not only Dr. Leape but a wide range of other clinicians and health executives from both the private and public sectors, all converged to drive forward the patient safety movement in the US. Making Healthcare Safe is divided into four parts: I. In the Beginning describes the research and theory that defined patient safety and the early initiatives to enhance it. II. Institutional Responses tells the stories of the efforts of the major organizations that began to apply the new concepts and make patient safety a reality. Most of these stories have not been previously told, so this account becomes their histories as well. III. Getting to Work provides in-depth analyses of four key issues that cut across disciplinary lines impacting patient safety which required special attention. IV. Creating a Culture of Safety looks to the future, marshalling the best thinking about what it will take to achieve the safe care we all deserve. Captivatingly written with an "insider's" tone and a major contribution to the clinical literature, this title will be of immense value to health care professionals, to students in a range of academic disciplines, to medical trainees, to health administrators, to policymakers and even to lay readers with an interest in patient safety and in the critical quest to create safe care.

steps to safety culture excellence: The Fearless Organization Amy C. Edmondson, 2018-11-14 Conquer the most essential adaptation to the knowledge economy The Fearless Organization: Creating Psychological Safety in the Workplace for Learning, Innovation, and Growth offers practical guidance for teams and organizations who are serious about success in the modern economy. With so much riding on innovation, creativity, and spark, it is essential to attract and retain quality talent—but what good does this talent do if no one is able to speak their mind? The traditional culture of fitting in and going along spells doom in the knowledge economy. Success requires a continuous influx of new ideas, new challenges, and critical thought, and the interpersonal climate must not suppress, silence, ridicule or intimidate. Not every idea is good, and yes there are stupid questions, and yes dissent can slow things down, but talking through these things is an essential part of the creative process. People must be allowed to voice half-finished thoughts, ask questions from left field, and brainstorm out loud; it creates a culture in which a minor flub or momentary lapse is no big deal, and where actual mistakes are owned and corrected, and where the next left-field idea could be the next big thing. This book explores this culture of psychological safety, and provides a blueprint for bringing it to life. The road is sometimes bumpy, but succinct and informative scenario-based explanations provide a clear path forward to constant learning and healthy innovation. Explore the link between psychological safety and high performance Create a

culture where it's "safe" to express ideas, ask questions, and admit mistakes Nurture the level of engagement and candor required in today's knowledge economy Follow a step-by-step framework for establishing psychological safety in your team or organization Shed the yes-men approach and step into real performance. Fertilize creativity, clarify goals, achieve accountability, redefine leadership, and much more. The Fearless Organization helps you bring about this most critical transformation.

steps to safety culture excellence: Unleashing Excellence Dennis Snow, Teri Yanovitch, 2009-11-16 A step-by-step guide to designing and implementing an amazing customer service culture In today's competitive business environment, keeping customers happy is the key to long-term success. But some businesses provide much better customer service than others. It's not always clear what works and what doesn't, and implementing new customer service practices midstream can be a difficult, chaotic task. Business leaders who want to transform their business culture into one of customer service excellence need reliable, proven guidance. Unleashing Excellence gives you practical tools and step-by-step guidance tailored to your company's individual customer service needs. It shows you how to navigate your teams through every step of the implementation process to achieve true customer service excellence. The book covers the training and education of your group, how to measure the quality of your service, how to build a culture of personal accountability, and how to recognize excellence and reward it. Fully revised to include updated information on the latest tools and best practices, as well as the stories and lessons learned from those organizations that have used the process described in the book. Offers proven best practices for designing and implementing an excellent customer service culture Simple format divides content into nine leadership actions that guide you through a step-by-step process Shows you how to build a common customer service vision for your entire organization Customer service is vital to the survival of your business. If you want to move your organization's customer service practices from good to great, Unleashing Excellence is the key.

steps to safety culture excellence: Utilizing the 3Ms of Process Improvement Richard Morrow, 2017-07-27 Why is it that some improvement efforts succeed while others fail despite robust change management programs and the often do-or-die pressure to improve? Quite simply, there are three elements that separate those that succeed from those that fail. They are the 3Ms Measure, Manage to Measure, and Make-it-Easy. Complete with forms, templates, and case

steps to safety culture excellence: *Dare to Lead* Brené Brown, 2018-10-09 #1 NEW YORK TIMES BESTSELLER • Brené Brown has taught us what it means to dare greatly, rise strong, and brave the wilderness. Now, based on new research conducted with leaders, change makers, and culture shifters, she's showing us how to put those ideas into practice so we can step up and lead. Don't miss the five-part HBO Max docuseries Brené Brown: Atlas of the Heart! NAMED ONE OF THE BEST BOOKS OF THE YEAR BY BLOOMBERG Leadership is not about titles, status, and wielding power. A leader is anyone who takes responsibility for recognizing the potential in people and ideas, and has the courage to develop that potential. When we dare to lead, we don't pretend to have the right answers; we stay curious and ask the right questions. We don't see power as finite and hoard it; we know that power becomes infinite when we share it with others. We don't avoid difficult conversations and situations; we lean into vulnerability when it's necessary to do good work. But daring leadership in a culture defined by scarcity, fear, and uncertainty requires skill-building around traits that are deeply and uniquely human. The irony is that we're choosing not to invest in developing the hearts and minds of leaders at the exact same time as we're scrambling to figure out what we have to offer that machines and AI can't do better and faster. What can we do better? Empathy, connection, and courage, to start. Four-time #1 New York Times bestselling author Brené Brown has spent the past two decades studying the emotions and experiences that give meaning to our lives, and the past seven years working with transformative leaders and teams spanning the globe. She found that leaders in organizations ranging from small entrepreneurial startups and family-owned businesses to nonprofits, civic organizations, and Fortune 50 companies all ask the same question: How do you cultivate braver, more daring leaders, and how do you embed the value

of courage in your culture? In this new book, Brown uses research, stories, and examples to answer these questions in the no-BS style that millions of readers have come to expect and love. Brown writes, "One of the most important findings of my career is that daring leadership is a collection of four skill sets that are 100 percent teachable, observable, and measurable. It's learning and unlearning that requires brave work, tough conversations, and showing up with your whole heart. Easy? No. Because choosing courage over comfort is not always our default. Worth it? Always. We want to be brave with our lives and our work. It's why we're here." Whether you've read *Daring Greatly* and *Rising Strong* or you're new to Brené Brown's work, this book is for anyone who wants to step up and into brave leadership.

steps to safety culture excellence: Delivering Safety Excellence Michael M. Williamsen, 2021-05-11 *Delivering Safety Excellence* Discover how to overcome a culture of inadequately addressing risk and thereby achieve safe working practices from a leader in the field *Delivering Safety Excellence: Engagement Culture At Every Level* provides an in-depth and practical overview of how to energize frontline employees, supervisors, managers, and leaders to overcome and solve regularly occurring safety concerns. The book teaches readers how to resolve dysfunctional safety cultures by engaging employees at all levels. This cross functional engagement culture regularly builds safe and effective working practices that eliminate regulatory, financial, and personal risk shortfalls while encouraging profitability and efficiency. The distinguished author shows how culture improvement processes and models can be utilized to improve the performance all across an organization. The material is presented in dialogue format using case studies to highlight the relationship between the concepts discussed and their application in the real world. You'll discover how to implement real solutions in industries of all types and in organizations of all sizes using practical and concrete strategies tested by the author in regions and varying cultures around the world. Readers will also benefit from the inclusion of: A thorough introduction to rapidly resolving the many common deficiencies in safety culture, including scarce regulatory and cultural materials and a lack of support, trust, and credibility for safety officers Practical discussions of how urgency can obstruct a consistent culture of safety, performance, and prudence Explorations of behavior-based safety, the injury plateau, the Occupational Health and Safety Act, and a dynamic model of safety weaknesses that lead to injuries Perfect for safety officers at all levels of organizations of any size, *Delivering Safety Excellence: Engagement Culture At Every Level* will also earn a place in the libraries of executives, managers, leaders, supervisors, and employees who seek a one-stop reference for how to build a safe and profitable company.

steps to safety culture excellence: Lean Behavior-Based Safety Shawn M. Galloway, 2017-06-06 In 2001, ProAct Safety introduced Lean BBS(R) as a major update to traditional behavior-based safety (BBS) models with a focus on providing new value with more efficient, safer work. Simply put, Lean BBS focuses on adding value to employees rather than trying to control them. Lean BBS addresses the four major issues found within the average behavior-based safety process: 1. BBS provides successful results for many organizations, but they are looking for a way to take the process to the next level. The Lean BBS methodology takes them there. 2. Some are adamantly against BBS for a number of reasons (union resistance, questionable implementations, cookie-cutter and inflexible approaches, etc.). Lean BBS gains bargaining unit support, is fit-for-purpose and customized to the realities of each organization. 3. Organizations with vastly different processes from site to site want to bring uniformity across the company. Simply changing from one methodology to another is not appealing nor rational. Implementing a more efficient Lean BBS model was both appealing and a rational solution to encourage the processes to evolve towards value-add. 4. Some hesitate to pursue BBS due to high costs and demand on internal resources to operate the process. Lean BBS provides an alternative that addresses these concerns due to the hyper focus on efficiency and ensuring value-add. While several version of BBS have been around since the 1980s, few of them have truly adapted to the changing environment in which they must operate. The Lean BBS process has not only evolved, but continues to do so with each customized implementation. Making BBS fit your culture, operations and logistical realities, rather than trying

to make your company fit some idealistic model, is a key to success in today's realities. From the authors of bestselling books on the future of safety excellence, safety strategy, culture and leadership, explore how to put the principles of Lean BBS to work in your operations. Discover the new realities of behavior-based safety.

steps to safety culture excellence: Countering Cyber Sabotage Andrew A. Bochman, Sarah Freeman, 2021-01-20 Countering Cyber Sabotage: Introducing Consequence-Driven, Cyber-Informed Engineering (CCE) introduces a new methodology to help critical infrastructure owners, operators and their security practitioners make demonstrable improvements in securing their most important functions and processes. Current best practice approaches to cyber defense struggle to stop targeted attackers from creating potentially catastrophic results. From a national security perspective, it is not just the damage to the military, the economy, or essential critical infrastructure companies that is a concern. It is the cumulative, downstream effects from potential regional blackouts, military mission kills, transportation stoppages, water delivery or treatment issues, and so on. CCE is a validation that engineering first principles can be applied to the most important cybersecurity challenges and in so doing, protect organizations in ways current approaches do not. The most pressing threat is cyber-enabled sabotage, and CCE begins with the assumption that well-resourced, adaptive adversaries are already in and have been for some time, undetected and perhaps undetectable. Chapter 1 recaps the current and near-future states of digital technologies in critical infrastructure and the implications of our near-total dependence on them. Chapters 2 and 3 describe the origins of the methodology and set the stage for the more in-depth examination that follows. Chapter 4 describes how to prepare for an engagement, and chapters 5-8 address each of the four phases. The CCE phase chapters take the reader on a more granular walkthrough of the methodology with examples from the field, phase objectives, and the steps to take in each phase. Concluding chapter 9 covers training options and looks towards a future where these concepts are scaled more broadly.

steps to safety culture excellence: Strengthening the Safety Culture of the Offshore Oil and Gas Industry National Academies of Sciences, Engineering, and Medicine (U.S.). Committee on U.S. Offshore Oil and Gas Industry Safety Culture, 2016 TRB Special Report 321: Strengthening the Safety Culture of the Offshore Oil and Gas Industry offers recommendations to industry and regulators to strengthen and sustain the safety culture of the offshore oil and gas industry. The committee that prepared the report addresses conceptual challenges in defining safety culture and discusses the empirical support for the definition of safety culture offered by the Bureau of Safety and Environmental Enforcement, the nine characteristics or elements of a robust safety culture, methods for assessing company safety culture, and barriers to improving safety culture in the offshore industry. The committee's report also identifies topics on which further research is needed with respect to assessing, improving, and sustaining safety culture--Provided by publisher.

steps to safety culture excellence: The Culture Code Daniel Coyle, 2018-01-30 NEW YORK TIMES BESTSELLER • The author of *The Talent Code* unlocks the secrets of highly successful groups and provides tomorrow's leaders with the tools to build a cohesive, motivated culture. NAMED ONE OF THE BEST BOOKS OF THE YEAR BY BLOOMBERG AND LIBRARY JOURNAL Where does great culture come from? How do you build and sustain it in your group, or strengthen a culture that needs fixing? In *The Culture Code*, Daniel Coyle goes inside some of the world's most successful organizations—including the U.S. Navy's SEAL Team Six, IDEO, and the San Antonio Spurs—and reveals what makes them tick. He demystifies the culture-building process by identifying three key skills that generate cohesion and cooperation, and explains how diverse groups learn to function with a single mind. Drawing on examples that range from Internet retailer Zappos to the comedy troupe Upright Citizens Brigade to a daring gang of jewel thieves, Coyle offers specific strategies that trigger learning, spark collaboration, build trust, and drive positive change. Coyle unearths helpful stories of failure that illustrate what not to do, troubleshoots common pitfalls, and shares advice about reforming a toxic culture. Combining leading-edge science, on-the-ground insights from world-class leaders, and practical ideas for action, *The Culture Code* offers a roadmap

for creating an environment where innovation flourishes, problems get solved, and expectations are exceeded. Culture is not something you are—it's something you do. The Culture Code puts the power in your hands. No matter the size of your group or your goal, this book can teach you the principles of cultural chemistry that transform individuals into teams that can accomplish amazing things together. Praise for The Culture Code "I've been waiting years for someone to write this book—I've built it up in my mind into something extraordinary. But it is even better than I imagined. Daniel Coyle has produced a truly brilliant, mesmerizing read that demystifies the magic of great groups. It blows all other books on culture right out of the water."—Adam Grant, New York Times bestselling author of Option B, Originals, and Give and Take "If you want to understand how successful groups work—the signals they transmit, the language they speak, the cues that foster creativity—you won't find a more essential guide than The Culture Code."—Charles Duhigg, New York Times bestselling author of The Power of Habit and Smarter Faster Better

steps to safety culture excellence: Impact & Excellence Sheri Chaney Jones, 2014-08-28 Learn to identify, capture, and utilize impactful data for organizational transformation Impact & Excellence is the culmination of a four year research study into the most successful data-driven strategies for today's non-profit and government organizations. The book focuses on five strategic elements to success based on proven principles, with solutions that are easy to implement and often lead to sweeping change. Each chapter includes discussion questions and action items to help leaders implement key concepts in their own organizations. Included with purchase is access to the Measurement Culture Survey, which, will allow readers to access a free benchmark report. Learn to implement a measurement culture that emphasizes strong performance and measurable outcomes Read vivid case studies from successful organizations that do things differently Learn to utilize and leverage data to take decisive actions within your organization Avoid common barriers to developing a measurement culture and learn ways to overcome limitations The book utilizes a series of experiences and templates to help leaders develop a unique action plan tailored to their organization's particular circumstances. Filled with real success stories to inspire readers and with full study results available in the appendix, Impact & Excellence is a crucial resource for leaders to enable their social sector organizations to prosper and compete in today's economy.

steps to safety culture excellence: The Spirit of Kaizen: Creating Lasting Excellence One Small Step at a Time Robert Maurer, 2012-11-02 Discover the power of KAIZEN to make lasting and powerful change in your organization "Maurer uses his knowledge of the brain and human psychology to show what I have promoted for the past three decades—that continuous improvement is built on the foundation of people courageously using their creativity. Kaizen is much more than a world-class management practice; it is a technique to remove fear from our mind's mind, enabling us to take small steps to better things. The process of change starts with awareness and desire in our minds and then leads to action and change in the physical world. Readers of this book will surely find new ideas and encouragement to make improvements in personal health, performance at work, and their own well-being." —Masaaki Imai, Chariman, Kaizen Institute KAIZEN: The Small-Step Step Solution for You and Your Company Today's businesses love the idea of revolutionary, immediate change. But major "disruptive" efforts often fail because radical change sets off alarms in our brains and shuts down our power to think clearly and creatively. There is, however, a more effective path to change. Change that is lasting and powerful. Change that begins with one small step . . . It's The Spirit of Kaizen—a proven system for implementing small, incremental steps that can have a big impact in reaching your goals. This step-by-step guide from renowned psychologist and consultant Dr. Robert Maurer shows you how to: Lower costs—by offering little rewards Raise quality—by reducing mistakes Manage difficult people— one step at a time Boost morale and productivity— in five minutes a day Implement big ideas—through small but steady actions Sell more—in less time Filled with practical tips and ready-to-use tools for managers, innovators, and entrepreneurs, The Spirit of Kaizen is the essential handbook for a changing world. You'll learn how to think outside the suggestion box, remove mental blindfolds, manage stress with one-minute exercises, and handle rising health-care costs. You'll discover the "small step" secrets for

dealing with all kinds of people, from tough bosses and listless workers to stubborn clients and fussy customers. These simple but powerful techniques can be applied to almost any workplace situation, especially when you're trying to navigate the stormy waters of radical change, high-pressure deadlines, and cutthroat competition. These are the same methods of small, continual improvement that have been tested by the largest companies, such as Boeing, Toyota, and the U.S. Navy—methods that will work for you, too. No matter how big the obstacle or how big the dream, The Spirit of Kaizen has a small-step solution to help you succeed.

steps to safety culture excellence: Utilizing the 3Ms of Process Improvement in Healthcare Richard Morrow, 2017-07-27 Utilizing the 3Ms of Process Improvement in Healthcare supplies step-by-step guidance on how to use the 3Ms of change leadership to improve healthcare processes. Complete with forms, templates, and healthcare case studies, it illustrates the proper application of the 3Ms. It weaves stories throughout the book of role models who have succeeded, as w

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steps to safety culture excellence: Safer Healthcare Charles Vincent, René Amalberti, 2016-01-13 The authors of this book set out a system of safety strategies and interventions for managing patient safety on a day-to-day basis and improving safety over the long term. These strategies are applicable at all levels of the healthcare system from the frontline to the regulation and governance of the system. There have been many advances in patient safety, but we now need a new and broader vision that encompasses care throughout the patient's journey. The authors argue that we need to see safety through the patient's eyes, to consider how safety is managed in different contexts and to develop a wider strategic and practical vision in which patient safety is recast as the management of risk over time. Most safety improvement strategies aim to improve reliability and move closer toward optimal care. However, healthcare will always be under pressure and we also require ways of managing safety when conditions are difficult. We need to make more use of strategies concerned with detecting, controlling, managing and responding to risk. Strategies for managing safety in highly standardised and controlled environments are necessarily different from those in which clinicians constantly have to adapt and respond to changing circumstances. This work is supported by the Health Foundation. The Health Foundation is an independent charity committed to bringing about better health and health care for people in the UK. The charity's aim is a healthier population in the UK, supported by high quality health care that can be equitably accessed. The Foundation carries out policy analysis and makes grants to front-line teams to try ideas in practice and supports research into what works to make people's lives healthier and improve the health care system, with a particular emphasis on how to make successful change happen. A key part of the work is to make links between the knowledge of those working to deliver health and health care with research evidence and analysis. The aspiration is to create a virtuous circle, using what works on the ground to inform effective policymaking and vice versa. Good health and health care are vital for a flourishing society. Through sharing what is known, collaboration and building people's skills and knowledge, the Foundation aims to make a difference and contribute to a healthier population.

steps to safety culture excellence: Performing Safety Culture Self-Assessments International Atomic Energy Agency, 2016 This publication provides practical guidance on how to conduct a safety culture self assessment. The focus is on using such assessments as a learning opportunity for organizational growth and development rather than as a fault finding or find and fix exercise. The approach involves considerable engagement with all levels of the organization. Methods applied include document reviews questionnaires interviews observations and focus groups. Besides the

complexity and subtleties of safety culture it also describes how to avoid common pitfalls in analyzing results. The information presented in this publication will be of interest to individuals engaged in assessing and improving safety culture.

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steps to safety culture excellence: The Psychology of Safety E. Scott Geller, 1996-06-15 Managers responsible for OSHA compliance and employee safety learn how to increase personal responsibility for safety and how to involve all employees in actively caring for a Total Safety Culture. Using everyday language -- as well as anecdotes, illustrations and case studies -- this is a user-friendly reference text for professionals in the safety field. It tells you what steps to take now -- today -- to empower employees and dispel the barriers -- physical and mental, real and imagined -- that hold us back from preventing injuries.

steps to safety culture excellence: Crossing the Global Quality Chasm National Academies of Sciences, Engineering, and Medicine, Health and Medicine Division, Board on Health Care Services, Board on Global Health, Committee on Improving the Quality of Health Care Globally, 2019-01-27 In 2015, building on the advances of the Millennium Development Goals, the United Nations adopted Sustainable Development Goals that include an explicit commitment to achieve universal health coverage by 2030. However, enormous gaps remain between what is achievable in human health and where global health stands today, and progress has been both incomplete and unevenly distributed. In order to meet this goal, a deliberate and comprehensive effort is needed to improve the quality of health care services globally. Crossing the Global Quality Chasm: Improving Health Care Worldwide focuses on one particular shortfall in health care affecting global populations: defects in the quality of care. This study reviews the available evidence on the quality of care worldwide and makes recommendations to improve health care quality globally while expanding access to preventive and therapeutic services, with a focus in low-resource areas. Crossing the Global Quality Chasm emphasizes the organization and delivery of safe and effective care at the patient/provider interface. This study explores issues of access to services and commodities, effectiveness, safety, efficiency, and equity. Focusing on front line service delivery that can directly impact health outcomes for individuals and populations, this book will be an essential guide for key stakeholders, governments, donors, health systems, and others involved in health care.

steps to safety culture excellence: Laudato Si Pope Francis, 2015-07-18 "In the heart of this world, the Lord of life, who loves us so much, is always present. He does not abandon us, he does not leave us alone, for he has united himself definitively to our earth, and his love constantly impels us to find new ways forward. Praise be to him!" – Pope Francis, Laudato Si' In his second encyclical, Laudato Si': On the Care of Our Common Home, Pope Francis draws all Christians into a dialogue with every person on the planet about our common home. We as human beings are united by the concern for our planet, and every living thing that dwells on it, especially the poorest and most vulnerable. Pope Francis' letter joins the body of the Church's social and moral teaching, draws on the best scientific research, providing the foundation for "the ethical and spiritual itinerary that follows." Laudato Si' outlines: The current state of our "common home" The Gospel message as seen through creation The human causes of the ecological crisis Ecology and the common good Pope Francis' call to action for each of us Our Sunday Visitor has included discussion questions, making it perfect for individual or group study, leading all Catholics and Christians into a deeper understanding of the importance of this teaching.

steps to safety culture excellence: Introduction to Process Safety for Undergraduates and Engineers CCPS (Center for Chemical Process Safety), 2016-06-27 Familiarizes the student or an engineer new to process safety with the concept of process safety management Serves as a comprehensive reference for Process Safety topics for student chemical engineers and newly

graduate engineers Acts as a reference material for either a stand-alone process safety course or as supplemental materials for existing curricula Includes the evaluation of SACHE courses for application of process safety principles throughout the standard Ch.E. curricula in addition to, or as an alternative to, adding a new specific process safety course Gives examples of process safety in design

steps to safety culture excellence: *Safe by Accident?* Judy L. Agnew, Aubrey C. Daniels, 2010-01-01 This book takes a scientific look at safety leadership. Part one is an analysis of seven safety leadership practices that don't work and what to do instead. Part two presents a model for effective safety leadership and culture change.

steps to safety culture excellence: The Zero Index Colin Duncan, 2012-05-22 In today's organization, the old safety paradigms are no longer enough. Previous safety performance gains have leveled off and leaders are now tasked with navigating issues that their predecessors never anticipated: Stalling or increasing rates of high-severity injuries, greater technical complexity, increased legal accountability, and a looming shortage of qualified safety expertise, just to name a few. So where do we go from here? Global safety leader BST shares a new framework for creating comprehensive safety excellence: The Zero Index. Outlining 10 critical disciplines practiced by the world's safest organizations, the Zero Index provides a road map for safety as strategy and practical steps for getting from where you are now to the state where safety is Who we are.

steps to safety culture excellence: *Construction Extension to the PMBOK® Guide* Project Management Institute, 2016-10-01 A Guide to the Project Management Body of Knowledge (PMBOK® Guide) provides generalized project management guidance applicable to most projects most of the time. In order to apply this generalized guidance to construction projects, the Project Management Institute has developed the Construction Extension to the PMBOK® Guide. This Construction Extension provides construction-specific guidance for the project management practitioner for each of the PMBOK® Guide Knowledge Areas, as well as guidance in these additional areas not found in the PMBOK® Guide: * All project resources, rather than just human resources * Project health, safety, security, and environmental management * Project financial management, in addition to cost * Management of claims in construction This edition of the Construction Extension also follows a new structure, discussing the principles in each of the Knowledge Areas rather than discussing the individual processes. This approach broadens the applicability of the Construction Extension by increasing the focus on the "what" and "why" of construction project management. This Construction Extension also includes discussion of emerging trends and developments in the construction industry that affect the application of project management to construction projects.

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