

sap demand planning and forecasting pdf

sap demand planning and forecasting pdf resources are essential tools for organizations aiming to optimize their supply chain and inventory management processes. These documents provide in-depth insights into the functionalities, methodologies, and best practices associated with SAP's demand planning and forecasting solutions. By leveraging SAP demand planning tools, businesses can accurately predict customer demand, reduce operational costs, and improve service levels. This article explores the core concepts, features, and benefits of SAP demand planning and forecasting, along with guidance on how to effectively utilize related PDF materials. Readers will gain a comprehensive understanding of the technology, its integration within supply chain management, and practical tips for implementation. The discussion will also cover common analytical techniques and forecasting models supported by SAP systems. Following the introduction, a structured overview will guide readers through the various facets of demand planning and forecasting with SAP.

- Overview of SAP Demand Planning and Forecasting
- Key Features of SAP Demand Planning Tools
- Benefits of Using SAP Demand Planning and Forecasting PDF Guides
- Implementation Strategies for SAP Demand Planning
- Common Forecasting Techniques in SAP
- Best Practices for Effective Demand Planning

Overview of SAP Demand Planning and Forecasting

SAP demand planning and forecasting is a critical component of integrated business planning (IBP) and supply chain management solutions. It involves the use of advanced analytics and algorithms to predict future customer demand based on historical data, market trends, and other influencing factors. SAP provides dedicated modules such as SAP Integrated Business Planning (SAP IBP) and SAP Advanced Planning and Optimization (SAP APO) that support these functions. Organizations utilize these platforms to generate accurate forecasts that drive procurement, production, and distribution decisions.

Demand planning encompasses the development of a consensus demand plan, which aligns various departments such as sales, marketing, and operations. Forecasting, a subset of demand planning, employs statistical models and machine learning techniques to estimate future sales volumes. SAP's demand planning and forecasting PDF documents typically offer detailed explanations of these processes, system configurations, and case studies demonstrating successful applications.

Key Features of SAP Demand Planning Tools

SAP's demand planning and forecasting solutions come equipped with numerous features designed to enhance forecast accuracy and streamline planning workflows. These tools integrate seamlessly with other SAP modules to ensure data consistency and real-time updates. Key features include:

- **Statistical Forecasting Models:** Support for exponential smoothing, regression analysis, and causal models.
- **Collaborative Planning:** Enables cross-functional teams to contribute to and review demand plans.
- **Demand Sensing:** Utilizes real-time data to make short-term demand predictions more responsive.
- **Scenario Planning:** Allows users to simulate various market conditions and their impact on demand.
- **Integration Capabilities:** Connects with SAP ERP, SAP S/4HANA, and external data sources for comprehensive planning.
- **Analytics and Reporting:** Provides dashboards and KPIs for monitoring forecast accuracy and performance.

Such features are often detailed in SAP demand planning and forecasting PDF guides, which serve as valuable resources for planners and analysts.

Benefits of Using SAP Demand Planning and Forecasting PDF Guides

Utilizing SAP demand planning and forecasting PDF materials offers several advantages for organizations and professionals. These documents compile technical specifications, implementation instructions, and strategic insights, facilitating better understanding and efficient system usage. Benefits include:

1. **Comprehensive Knowledge:** Access to structured information covering all aspects of demand planning and forecasting within SAP.
2. **Step-by-Step Implementation:** Clear guidelines for configuring and customizing SAP modules based on organizational needs.
3. **Best Practices:** Industry-proven methodologies and tips to optimize forecasting accuracy.
4. **Training Resource:** Useful for onboarding new planners and enhancing team competencies.
5. **Reference Material:** Handy for troubleshooting and continuous process improvement.

These PDFs act as authoritative sources, helping to maximize the value derived from SAP demand planning solutions.

Implementation Strategies for SAP Demand Planning

Successful deployment of SAP demand planning requires careful strategy and alignment with business objectives. Key considerations include data quality, stakeholder engagement, and system integration. Implementation typically follows these steps:

1. **Assessment of Current Processes:** Evaluate existing demand planning workflows and identify gaps.
2. **Data Preparation:** Cleanse and consolidate historical sales and inventory data to ensure accuracy.
3. **System Configuration:** Set up SAP modules according to the company's product portfolio and supply chain structure.
4. **Training and Change Management:** Educate users on system functionalities and foster adoption.
5. **Testing and Validation:** Run pilot forecasts and compare results against actual demand.
6. **Continuous Improvement:** Regularly update forecasting models and incorporate feedback.

Detailed implementation frameworks and timelines are frequently available within SAP demand planning and forecasting PDF documentation, assisting project managers and consultants in executing plans efficiently.

Common Forecasting Techniques in SAP

SAP demand planning employs a variety of forecasting techniques to cater to different business scenarios and data characteristics. Understanding these methods is crucial for selecting the appropriate model. Common techniques include:

- **Moving Average:** Calculates the average of demand over a fixed number of past periods to smooth fluctuations.
- **Exponential Smoothing:** Gives more weight to recent observations, adapting quickly to changes.
- **Regression Analysis:** Examines relationships between demand and independent variables such as price or promotions.
- **Seasonal Decomposition:** Accounts for seasonal patterns by isolating trend, seasonal, and residual components.
- **Machine Learning Models:** Advanced algorithms that leverage large datasets and complex patterns for improved accuracy.

SAP's planning tools enable users to apply these techniques individually or in combination, supported by detailed guidance in related PDF manuals and

tutorials.

Best Practices for Effective Demand Planning

To maximize the benefits of SAP demand planning and forecasting, organizations should adhere to established best practices. These include:

- **Maintain High-Quality Data:** Ensure data consistency, accuracy, and timeliness to improve forecast reliability.
- **Foster Cross-Functional Collaboration:** Engage sales, marketing, finance, and operations teams to generate a unified demand plan.
- **Leverage Real-Time Data:** Use demand sensing techniques to react swiftly to market changes.
- **Regularly Review Forecast Accuracy:** Monitor key performance indicators and refine models as needed.
- **Customize Models to Business Needs:** Tailor forecasting approaches based on product lifecycle, market volatility, and other factors.

Adopting these best practices, often outlined in SAP demand planning and forecasting PDF guides, helps organizations achieve better inventory management, reduce stockouts, and improve customer satisfaction.

Frequently Asked Questions

What is SAP Demand Planning and Forecasting?

SAP Demand Planning and Forecasting is a module within SAP Integrated Business Planning (IBP) that helps organizations predict customer demand using statistical models and historical data to optimize inventory and supply chain processes.

Where can I find a comprehensive SAP Demand Planning and Forecasting PDF guide?

Comprehensive SAP Demand Planning and Forecasting PDF guides can often be found on the official SAP Help Portal, SAP community websites, or through authorized SAP training partners who provide detailed documentation and user manuals.

What are the key features covered in SAP Demand Planning and Forecasting PDFs?

Key features typically covered include demand sensing, statistical forecasting methods, consensus demand planning, integration with supply planning, scenario analysis, and tools for collaboration and data visualization.

How can SAP Demand Planning and Forecasting PDFs help improve supply chain efficiency?

These PDFs provide detailed instructions and best practices on configuring and using the demand planning tools, enabling users to create accurate forecasts, reduce inventory costs, improve customer service levels, and enhance overall supply chain responsiveness.

Are there free SAP Demand Planning and Forecasting PDF resources available for beginners?

Yes, there are free resources available such as introductory guides, whitepapers, and tutorials published by SAP and community contributors that can be downloaded as PDFs to help beginners understand the basics of SAP Demand Planning and Forecasting.

Additional Resources

1. SAP Integrated Business Planning for Demand Driven Supply Chains

This book offers a comprehensive overview of SAP's Integrated Business Planning (IBP) solution, focusing on demand planning and forecasting functionalities. It guides readers through configuring and optimizing demand planning processes within SAP IBP. Practical case studies illustrate how to leverage SAP tools for accurate forecasting and improved supply chain responsiveness.

2. Demand Planning and Forecasting with SAP APO

A detailed guide to utilizing SAP Advanced Planning and Optimization (APO) for demand planning and forecasting, this book covers key concepts, configuration steps, and best practices. It helps users understand demand forecasting techniques and how to implement them effectively using SAP APO modules. Real-world examples aid in mastering demand management tasks.

3. Mastering SAP Demand Planning: Strategies and Best Practices

This resource delves into strategic approaches and best practices for demand planning within the SAP environment. It addresses how to align demand forecasting with business goals and supply chain strategies. Readers gain insights into improving forecast accuracy and integrating demand planning with other SAP modules.

4. SAP Supply Chain Management: Demand Planning and Forecasting Essentials

Focusing on the essentials of demand planning and forecasting in SAP SCM, this book provides foundational knowledge for beginners and intermediate users. It explains key functionalities, data integration, and performance measurement techniques. The text also highlights common challenges and solutions in SAP demand planning.

5. Practical Guide to Demand Forecasting in SAP ERP

This practical guide focuses on demand forecasting processes within the SAP ERP system, offering step-by-step instructions and configuration tips. It emphasizes the use of statistical forecasting models and their application in SAP. The book is suitable for consultants and planners seeking to enhance forecasting accuracy.

6. SAP Demand Planning and Forecasting: Implementation and Case Studies

Combining theoretical concepts with implementation advice, this book features

case studies demonstrating successful SAP demand planning projects. It covers project planning, data preparation, and system customization for demand forecasting. Readers learn how to overcome common hurdles and achieve effective demand planning outcomes.

7. Advanced Forecasting Techniques with SAP IBP

This title explores advanced forecasting methods supported by SAP Integrated Business Planning, including machine learning and statistical algorithms. It provides insights into boosting forecast precision and adapting to market changes. The book is ideal for advanced users and data scientists working within SAP environments.

8. Demand Planning in SAP: Tools, Techniques, and Trends

Covering a broad spectrum of tools and techniques available in SAP for demand planning, this book also discusses emerging trends in forecasting technology. It reviews SAP functionalities alongside industry best practices and innovation in supply chain planning. The content prepares readers for future developments in demand forecasting.

9. Effective Demand Forecasting: Leveraging SAP for Business Success

This book emphasizes the strategic importance of demand forecasting and how SAP solutions can drive business success. It offers practical advice on aligning forecasting processes with organizational objectives and improving collaboration across departments. Case examples illustrate measurable benefits achieved through SAP demand planning.

Sap Demand Planning And Forecasting Pdf

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Master SAP Demand Planning and Forecasting: Eliminate Inventory Headaches and Boost Profits

Are you drowning in inaccurate forecasts, struggling with excessive inventory, or losing sales due to stockouts? Demand planning in SAP can feel like a constant uphill battle, leaving you frustrated and impacting your bottom line. This ebook provides a clear, actionable roadmap to conquer your SAP demand planning and forecasting challenges, enabling you to optimize your supply chain and drive significant business growth.

This comprehensive guide, *SAP Demand Planning & Forecasting Mastery*, will equip you with the knowledge and techniques to:

Accurately predict future demand: Reduce forecasting errors and optimize inventory levels.

Master SAP's demand planning tools: Learn how to effectively utilize the system's features for maximum efficiency.

Improve collaboration across departments: Break down silos and foster better communication for improved forecasting accuracy.

Implement best practices for successful demand planning: Avoid common pitfalls and adopt proven

strategies.

Develop robust forecasting models: Select the right models for your specific needs and data.
Analyze your results and make data-driven decisions: Continuously improve your forecasting accuracy and refine your strategies.

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SAP Demand Planning and Forecasting Mastery: A Comprehensive Guide

Introduction: Unlocking the Power of Accurate Demand Planning in SAP

Accurate demand planning is the cornerstone of a successful and profitable supply chain. In today's dynamic business environment, reacting to market fluctuations and customer demands requires more than gut feeling; it necessitates a data-driven approach. SAP's integrated planning tools provide the infrastructure, but mastering their use and implementing best practices is crucial for leveraging their full potential. This ebook will serve as your guide, helping you navigate the complexities of SAP demand planning and forecasting to achieve optimal inventory levels, minimize costs, and maximize sales. We'll explore the fundamentals, advanced techniques, and best practices to transform your supply chain management.

Chapter 1: Understanding the Fundamentals of Demand Planning and Forecasting

Understanding the core concepts of demand planning and forecasting is fundamental to effective implementation within SAP. This chapter explores key definitions, differentiating between demand planning (a strategic process) and forecasting (a statistical prediction), and introducing various forecasting methodologies. We'll delve into:

Demand Classification: Understanding different types of demand (independent vs. dependent) and their implications for forecasting.

Forecasting Methodologies: Exploring various methods, including moving averages, exponential smoothing, ARIMA, and causal models. The strengths and weaknesses of each approach will be discussed, helping you determine the best fit for your specific data and business needs.

Data Sources: Identifying and evaluating reliable data sources crucial for accurate forecasting, including historical sales data, market research, and external economic indicators.

Key Performance Indicators (KPIs): Defining and interpreting relevant KPIs to measure forecasting accuracy, such as Mean Absolute Deviation (MAD), Mean Absolute Percentage Error (MAPE), and Root Mean Squared Error (RMSE).

Chapter 2: Mastering SAP Demand Planning Tools and Features

This chapter dives into the practical application of SAP's demand planning tools. We'll explore the functionalities within the SAP system, focusing on:

SAP Integrated Business Planning (IBP): A comprehensive overview of this cloud-based solution, its capabilities, and integration with other SAP modules.

SAP APO (Advanced Planner and Optimizer): An in-depth look at this on-premise solution and its features related to demand planning.

Data Modeling and Configuration: Understanding how to structure your data within SAP to optimize the forecasting process. We'll cover the creation of hierarchies, location assignments, and product structures.

Creating and Managing Forecasting Profiles: Learn how to define and manage different forecasting profiles based on product characteristics, seasonality, and other factors.

Working with Demand Signals and Statistical Models: A practical guide to inputting data, selecting appropriate models, and interpreting the results.

Chapter 3: Data Cleansing and Preparation: The Foundation of Accurate Forecasting

Garbage in, garbage out. This chapter emphasizes the critical importance of data quality in achieving accurate forecasts. We will cover:

Data Identification and Collection: Understanding the various sources of data and developing strategies for consistent data collection.

Data Cleansing Techniques: Methods for identifying and correcting errors, inconsistencies, and outliers within the data. This includes handling missing data and addressing data anomalies.

Data Transformation: Transforming raw data into a format suitable for analysis and forecasting. We will explore techniques like normalization and standardization.

Data Validation: Ensuring the accuracy and reliability of the cleaned and transformed data through verification and validation procedures.

Chapter 4: Choosing the Right Forecasting Models for Your Business

Different forecasting models suit different business contexts. This chapter will guide you through the selection process:

Qualitative vs. Quantitative Methods: Understanding the strengths and weaknesses of each approach and determining which best suits your situation.

Model Selection Criteria: Factors to consider when selecting a model, including data characteristics, forecast horizon, and accuracy requirements.

Model Evaluation Metrics: A detailed explanation of various metrics to assess model performance and identify the best-performing model.

Practical Examples and Case Studies: Real-world examples showcasing the application of different models in various business scenarios.

Chapter 5: Collaboration and Communication for Enhanced Forecasting Accuracy

Effective demand planning relies on cross-functional collaboration. This chapter covers:

Breaking Down Silos: Strategies for fostering communication and information sharing between sales, marketing, operations, and other relevant departments.

Implementing Collaborative Planning Processes: Developing processes and systems that encourage collaboration and data sharing.

Using Technology to Facilitate Collaboration: Leveraging collaborative platforms and tools to streamline communication and information exchange.

Managing Conflicts and Reaching Consensus: Techniques for resolving disagreements and reaching consensus on forecasts.

Chapter 6: Implementing Best Practices for Successful

Demand Planning in SAP

This chapter focuses on practical implementation strategies:

Process Mapping and Optimization: Mapping your existing processes and identifying areas for improvement.

Change Management Strategies: Implementing change management initiatives to ensure successful adoption of new processes and technologies.

Training and Development: Providing training and support to users to ensure proficiency in using SAP demand planning tools.

Establishing Key Performance Indicators (KPIs) and Dashboards: Setting up relevant KPIs and dashboards to monitor performance and identify areas for improvement.

Chapter 7: Monitoring, Analyzing, and Improving Your Forecasting Process

Continuous improvement is vital for long-term success. This chapter discusses:

Regular Monitoring and Review: Establishing processes for regular monitoring and review of forecasts.

Exception Management: Strategies for identifying and addressing exceptions and deviations from forecasts.

Post-Forecast Analysis: Analyzing forecast accuracy and identifying areas for improvement.

Adaptive Forecasting Techniques: Implementing techniques to adjust forecasts in response to changing market conditions.

Chapter 8: Advanced Techniques and Strategies for Enhanced Accuracy

This chapter delves into more advanced techniques:

Causal Forecasting: Incorporating external factors and causal relationships to improve forecasting accuracy.

Machine Learning for Forecasting: Exploring the application of machine learning techniques for more sophisticated forecasting.

Scenario Planning: Developing multiple scenarios to account for uncertainty and risk.

Demand Shaping: Strategies for influencing demand to align with supply capabilities.

Conclusion: Transforming Your Supply Chain Through Effective Demand Planning

By mastering SAP demand planning and forecasting, you can transform your supply chain, reducing costs, improving customer service, and driving significant business growth. This ebook has provided the tools and knowledge to navigate the complexities of this process, enabling you to make data-driven decisions and achieve optimal results.

FAQs:

1. What SAP modules are covered in this ebook? This ebook covers SAP IBP and SAP APO, focusing on their demand planning functionalities.
2. What level of SAP expertise is required? Basic familiarity with SAP is helpful, but the ebook is written to be accessible to a wide audience.
3. What forecasting models are discussed? The ebook discusses various models, including moving averages, exponential smoothing, ARIMA, and causal models.
4. Is the ebook suitable for beginners? Yes, the ebook starts with the fundamentals and progressively introduces more advanced concepts.
5. What kind of data is needed for effective demand planning? Historical sales data, market research, economic indicators, and other relevant data are crucial.
6. How can I improve collaboration among different departments? The ebook provides strategies for breaking down silos and improving communication.
7. What KPIs are essential for monitoring performance? The ebook details several KPIs such as MAD, MAPE, and RMSE.
8. How can I handle data inaccuracies and outliers? The ebook provides techniques for data cleansing and validation.
9. What are some advanced forecasting techniques? The ebook covers causal forecasting, machine learning, scenario planning, and demand shaping.

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 Sandeep Pradhan, 2012-12-26 Eliminate the everyday challenges of ever-increasing customer expectations and changing market dynamics with SAP APO Understand the whys and hows of the SAP APO component in SAP SCM, including all of the steps and processes that are involved in demand and supply planning. This book gives you the concrete tools you need to have a firm knowledge of your SAP APO options and get started with confidence. 1. Demand and Supply Planning Principles Basic sales and operations planning principles explain the different types of supply chains and metrics, and how to construct supply chain and inventory models. 2. Basic Configuration and Navigation With elementary and advanced techniques, configure and navigate the different SAP APO functions in your system and learn how to set up BW objects, planning books, and more. 3. Components and Modules Understand how the APO-DP and SNP functionalities work in SAP APO, as well as with other SAP functions and systems such as SAP NetWeaver BW, SAP CRM, and SAP ERP. 4. Tracking Needs and Success Learn what SAP APO tools you need to meet your demand and supply planning business requirements, and then use different tools to monitor your efforts. 5. ABC Technology Follow a fictional business and understand how to translate its business requirements into technical processes. Highlights Include: Advanced planning and scheduling SCOR model SAP APO Supply Network Planning and Demand Planning Inventory optimization Change management SAP NetWeaver BW and SAP CRM integration Planning engines: Heuristics, SNP optimizer, and CTM Core Interface (CIF) Legacy System Migration Workbench (LSMW) SAP Supply Chain Performance Management Enhancements Characteristics-based planning Collaborative planning

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 Ganesh Sankaran, 2019 This book provides both a broad overview of the forecasting process, covering technological and human aspects alike, and deep insights into algorithms and platform functionalities in the IBP toolbox required to maximize forecast accuracy. Rich in technical and business explanations, it addresses short-, medium- and long-term forecasting processes using functionalities available in demand planning and demand sensing. There are also several theoretical concepts underpinning the algorithms discussed; these are explained with numerical examples to help demystify the IBP forecasting toolbox. Beyond standard procedures, the book also discusses custom approaches (e.g. new segmentation criteria, new outlier detection and correction methods) and new methods (e.g. the use of Markov chains for forecasting sporadic demands), etc. It subsequently benchmarks common practices using these innovative approaches and discusses the results. As measurement is an important precondition for improvement, an entire chapter is devoted to discussing process improvement and value using the Six Sigma methodology. In closing, the book provides several useful tips and tricks that should come in handy during project implementation. .

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 Sandeep Pradhan, 2016 This is your one-stop shop for SAP APO in SAP Supply Chain Management Get the latest on the current SAP SCM 7.04 release while you learn how to use DP and SNP to forecast demand and capture demand patterns for tactical supply planning. Blending big-picture descriptions with step-by-step instructions, this book covers everything from implementing SAP APO to using interactive, characteristic-based, and collaborative planning. Carried by an in-depth case study, you'll discover quickly how to translate your demand and supply requirements into technical processes. Everything you need to know in one place a. Basic Principles and Advanced Planning Concepts Cement a foundation in basic sales and operations planning principles to support weekly

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sap demand planning and forecasting pdf: *Demand Forecasting for Managers* Stephan Kolassa, Enno Siemsen, 2016-08-17 Most decisions and plans in a firm require a forecast. Not matching supply with demand can make or break any business, and that's why forecasting is so invaluable. Forecasting can appear as a frightening topic with many arcane equations to master. For this reason, the authors start out from the very basics and provide a non-technical overview of common forecasting techniques as well as organizational aspects of creating a robust forecasting process. The book also discusses how to measure forecast accuracy to hold people accountable and

guide continuous improvement. This book does not require prior knowledge of higher mathematics, statistics, or operations research. It is designed to serve as a first introduction to the non-expert, such as a manager overseeing a forecasting group, or an MBA student who needs to be familiar with the broad outlines of forecasting without specializing in it.

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implement APO in a company. It is written from a long years' experience in implementation projects and provides project managers and team members with the necessary know-how for a successful implementation project. The focus is on introducing modeling approaches and explaining the structure and interdependencies of systems, modules and entities of APO. Another concern is the integration with the R/3 system(s), both technically and from a process point of view. Since APO projects differ significantly from other SAP projects, some key issues and common mistakes concerning project management are covered.

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forecasting methods include regression, moving averages, discounting, smoothing, two-stage forecasts, dampening forecasts, advance demand forecasts, initial forecasts, all time forecasts, top-down, bottom-up, raw and integer forecasts, Also described are demand history, demand profile, forecast error, coefficient of variation, forecast sensitivity and filtering outliers. The book shows how the forecasts with the standard normal, partial normal and truncated normal distributions are used to generate the safety stock for the availability and the percent fill customer service methods. The material presents topics that people want and should know in the work place. The presentation is easy to read for students and practitioners; there is little need to delve into difficult mathematical relationships, and numerical examples are presented throughout to guide the reader on applications. Practitioners will be able to apply the methods learned to the systems in their locations, and the typical worker will want the book on their bookshelf for reference. The potential market is vast. It includes everyone in professional organizations like APICS, DSI and INFORMS; MBA graduates, people in industry, and students in management science, business and industrial engineering.

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Aris A. Syntetos, 2021-06-02 **INTERMITTENT DEMAND FORECASTING** The first text to focus on the methods and approaches of intermittent, rather than fast, demand forecasting Intermittent Demand Forecasting is for anyone who is interested in improving forecasts of intermittent demand products, and enhancing the management of inventories. Whether you are a practitioner, at the sharp end of demand planning, a software designer, a student, an academic teaching operational research or operations management courses, or a researcher in this field, we hope that the book will inspire you to rethink demand forecasting. If you do so, then you can contribute towards significant economic and environmental benefits. No prior knowledge of intermittent demand forecasting or inventory management is assumed in this book. The key formulae are accompanied by worked examples to show how they can be implemented in practice. For those wishing to understand the theory in more depth, technical notes are provided at the end of each chapter, as well as an extensive and up-to-date collection of references for further study. Software developments are reviewed, to give an appreciation of the current state of the art in commercial and open source software. "Intermittent demand forecasting may seem like a specialized area but actually is at the center of sustainability efforts to consume less and to waste less. Boylan and Syntetos have done a superb job in showing how improvements in inventory management are pivotal in achieving this. Their book covers both the theory and practice of intermittent demand forecasting and my prediction is that it will fast become the bible of the field." —Spyros Makridakis, Professor, University of Nicosia, and Director, Institute for the Future and the Makridakis Open Forecasting Center (MOFC). "We have been able to support our clients by adopting many of the ideas discussed in this excellent book, and implementing them in our software. I am sure that these ideas will be equally helpful for other supply chain software vendors and for companies wanting to update and upgrade their capabilities in forecasting and inventory management." —Suresh Acharya, VP, Research and Development, Blue Yonder. "As product variants proliferate and the pace of business quickens, more and more items have intermittent demand. Boylan and Syntetos have long been leaders in extending forecasting and inventory methods to accommodate this new reality. Their book gathers and clarifies decades of research in this area, and explains how practitioners can exploit this knowledge to make their operations more efficient and effective." —Thomas R. Willemain, Professor Emeritus, Rensselaer Polytechnic Institute.

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