

resource breakdown structure template excel

resource breakdown structure template excel is an essential tool for project managers and team leaders aiming to organize and allocate resources efficiently. This article delves into the significance of using a resource breakdown structure (RBS) and how an Excel template can simplify the process. By implementing a well-designed RBS template, project stakeholders can gain clarity on resource allocation, improve budgeting, and enhance overall project execution. The content will cover the definition, benefits, key components, and practical steps for creating and using an RBS template in Excel. Additionally, it will provide best practices and tips to maximize the efficiency of resource management in projects. The comprehensive guide ensures that professionals can leverage the power of Excel to streamline resource planning and tracking. Below is the table of contents outlining the main sections covered in this article.

- Understanding Resource Breakdown Structure
- Advantages of Using a Resource Breakdown Structure Template Excel
- Key Components of a Resource Breakdown Structure Template
- How to Create a Resource Breakdown Structure Template in Excel
- Best Practices for Using Resource Breakdown Structure Templates
- Common Challenges and Solutions in Resource Breakdown Structures

Understanding Resource Breakdown Structure

A resource breakdown structure (RBS) is a hierarchical framework that categorizes project resources by type and function. It serves as a tool to identify, organize, and allocate resources necessary for project completion. Unlike a work breakdown structure (WBS), which focuses on tasks and deliverables, an RBS concentrates specifically on resources such as personnel, equipment, materials, and budget allotments. This clear categorization helps project managers track resource availability, assign responsibilities, and manage costs effectively throughout the project lifecycle.

Definition and Purpose of RBS

The resource breakdown structure provides a systematic approach to listing all resources required for a project, breaking them down into manageable categories. Its primary purpose is to facilitate resource planning, allocation, and control by offering a visual and structured representation. This aids in identifying resource constraints and optimizing resource utilization.

Difference Between RBS and WBS

While both RBS and WBS are hierarchical structures used in project management, they serve different functions. The WBS breaks down project deliverables and tasks, whereas the RBS focuses exclusively on the resources required to complete those tasks. Utilizing both structures together enhances project planning accuracy and resource management efficiency.

Advantages of Using a Resource Breakdown Structure

Template Excel

Employing a resource breakdown structure template in Excel offers several advantages that streamline resource management. Excel provides a familiar, flexible, and customizable environment that allows project teams to efficiently create, modify, and share RBS documents. The template format ensures

consistency and standardization across projects, improving communication and reporting.

Improved Resource Visibility and Tracking

An Excel-based RBS template enables clear visibility into resource allocation and availability. Project managers can easily track resource usage, identify over- or under-utilization, and make adjustments in real-time. This transparency supports informed decision-making and resource optimization.

Cost Management and Budget Control

Integrating resource costs within the Excel template helps in budgeting and financial monitoring. The structured layout allows for quick calculation of resource expenses, facilitating effective budget control and forecasting.

Enhanced Collaboration and Accessibility

Excel templates can be shared across teams and stakeholders with ease. Their compatibility with various devices and platforms ensures that resource data is accessible and updatable by authorized personnel, promoting collaboration and accountability.

Key Components of a Resource Breakdown Structure Template

A comprehensive resource breakdown structure template in Excel includes several critical components that support detailed resource management. These elements work together to provide an organized overview of all project resources.

Resource Categories and Types

The template should categorize resources into clear groups such as human resources, equipment, materials, and services. Each category can be further subdivided to specify resource types, roles, or skill sets.

Resource Details and Attributes

Essential information about each resource must be included, such as resource name, description, quantity, unit cost, availability dates, and assigned tasks or phases. These details enable precise tracking and allocation.

Hierarchical Structure and Codes

Using a hierarchical format, the template organizes resources from broad categories down to specific items. Assigning unique codes or identifiers to each resource facilitates referencing and reporting within the project management system.

Allocation and Utilization Fields

Fields for indicating resource assignment, usage duration, and percentage of utilization help monitor workload distribution and prevent overallocation or conflicts.

How to Create a Resource Breakdown Structure Template in Excel

Creating an effective resource breakdown structure template in Excel involves several methodical steps. This process ensures the template is user-friendly, scalable, and tailored to project needs.

Step 1: Define Resource Categories

Begin by listing all resource categories relevant to the project. This can include personnel, equipment, materials, and external services. Establishing clear categories lays the foundation for the hierarchical structure.

Step 2: Set Up Template Structure

Design the Excel worksheet with columns representing essential resource attributes such as category, resource name, description, quantity, cost, and availability. Use indentation or grouping features to reflect the hierarchy.

Step 3: Input Resource Data

Populate the template with actual resource information. Ensure data accuracy and completeness, as this forms the basis for planning and tracking.

Step 4: Incorporate Formulas and Conditional Formatting

Add formulas to calculate totals, costs, and utilization rates automatically. Use conditional formatting to highlight resource conflicts, availability issues, or budget overruns for proactive management.

Step 5: Save and Customize for Reuse

Save the template with clear naming conventions and create versions tailored for different types of projects. This facilitates efficient reuse and standardization across the organization.

Best Practices for Using Resource Breakdown Structure Templates

Applying best practices when using resource breakdown structure templates in Excel enhances their effectiveness and usability throughout the project lifecycle.

Keep the Template Updated Regularly

Maintain the accuracy of the resource data by updating the template regularly. This ensures that resource allocation reflects current project conditions and supports timely decision-making.

Integrate with Project Management Tools

Where possible, link the Excel RBS template with project schedules, budgets, and reporting tools. This integration streamlines workflows and improves data consistency.

Use Clear Naming Conventions and Codes

Adopt standardized naming conventions and coding schemes for resources to avoid confusion and enhance communication among project stakeholders.

Train Team Members on Template Usage

Ensure that all users understand how to use and update the RBS template correctly. Providing guidance reduces errors and promotes consistent data management.

Common Challenges and Solutions in Resource Breakdown Structures

Despite the benefits, implementing and maintaining a resource breakdown structure can present challenges. Recognizing these issues and applying practical solutions is essential for successful resource management.

Challenge: Incomplete or Inaccurate Resource Data

Incomplete or outdated data can undermine the RBS's effectiveness. To counter this, establish data validation procedures and assign accountability for regular updates.

Challenge: Overcomplicated Templates

Excessively detailed templates may become difficult to manage and slow down workflows. Simplify the structure by focusing on critical resource categories and essential data points.

Challenge: Lack of Integration with Other Project Documents

Isolated RBS templates can lead to discrepancies and duplicated efforts. Integrate the Excel template with other project management systems and documentation to maintain consistency.

Challenge: Resistance to Adoption

Team members may resist using new tools or templates. Overcome this by demonstrating the benefits, providing training, and involving users in template design and refinement.

- Establish regular review cycles for the RBS template.
- Customize templates to fit project size and complexity.
- Leverage Excel features such as pivot tables for advanced analysis.
- Ensure clear communication of resource allocation decisions based on the RBS.

Frequently Asked Questions

What is a Resource Breakdown Structure (RBS) template in Excel?

A Resource Breakdown Structure (RBS) template in Excel is a pre-designed spreadsheet that helps project managers categorize and organize project resources hierarchically. It allows for easy tracking and management of resources such as personnel, equipment, and materials.

How can I create a Resource Breakdown Structure template in Excel?

To create an RBS template in Excel, start by listing all resource categories and subcategories in a hierarchical format using indentation or outline features. Use columns to include details like resource names, types, quantities, and cost estimates. Formatting tools like cell colors and borders can enhance readability.

Are there free Resource Breakdown Structure templates available in Excel?

Yes, there are many free Resource Breakdown Structure templates available online that can be downloaded and customized in Excel. Websites like Microsoft Office templates, Template.net, and project management forums often provide free RBS templates.

What are the key components to include in an Excel RBS template?

Key components of an Excel RBS template include resource categories, subcategories, resource names, descriptions, quantities, roles or functions, availability dates, and cost estimates. Including columns for notes or comments can also be helpful for detailed tracking.

How does using an Excel RBS template benefit project management?

Using an Excel RBS template streamlines resource planning by providing a clear, organized view of all resources. It improves communication, helps identify resource gaps, supports budgeting and scheduling, and facilitates efficient allocation and utilization throughout the project lifecycle.

Can Excel RBS templates be integrated with other project management tools?

Yes, Excel RBS templates can often be integrated or imported into other project management tools like Microsoft Project, Smartsheet, or Primavera. This allows for enhanced resource tracking, scheduling, and reporting across platforms.

What are some tips for customizing a Resource Breakdown Structure template in Excel?

When customizing an RBS template in Excel, ensure the hierarchy reflects your project's specific resource categories, use consistent formatting for clarity, include formulas for automatic calculations, and add filters or pivot tables for easy data analysis and reporting.

How can I use an Excel RBS template to improve resource allocation?

An Excel RBS template helps improve resource allocation by providing a detailed breakdown of available resources, their capacities, and timelines. Project managers can identify over-allocated or underutilized resources and make informed decisions to optimize resource distribution and avoid bottlenecks.

Additional Resources

1. *Mastering Resource Breakdown Structure in Excel: A Practical Guide*

This book provides a comprehensive introduction to creating and managing Resource Breakdown Structures (RBS) using Excel. It covers step-by-step instructions on building templates that help project managers allocate resources efficiently. Readers will find tips on customizing RBS for different industries and integrating it with project schedules.

2. *Excel Templates for Effective Resource Management*

Focusing on Excel-based tools, this book offers a variety of downloadable templates designed for resource planning and breakdown structures. It explains how to tailor templates to suit specific project needs and streamline resource allocation. Practical examples and case studies illustrate best practices in resource management.

3. *The Project Manager's Guide to Resource Breakdown Structures*

This guide delves into the theory and application of Resource Breakdown Structures within project management frameworks. It highlights how Excel templates can simplify complex resource allocation tasks and improve project outcomes. The book also covers common pitfalls and how to avoid them when using RBS templates.

4. *Resource Breakdown Structure Templates: Design and Implementation*

Focused on template design, this book teaches readers how to create efficient and reusable RBS templates in Excel. It explores formatting, formula integration, and automation techniques to enhance usability. Readers learn to implement these templates across multiple projects for consistency and control.

5. *Excel for Project Resource Planning: Templates and Techniques*

This book targets project managers seeking to enhance their resource planning skills with Excel. It includes a collection of ready-to-use RBS templates and explains how to adapt them to various project sizes. The author also shares tips on data visualization and reporting within Excel.

6. *Streamlining Resource Allocation with Excel Resource Breakdown Structures*

Offering practical advice, this book demonstrates how Excel-based RBS templates can improve resource tracking and allocation accuracy. It covers template customization, scenario planning, and integration with other project management tools. Real-world examples help readers apply concepts effectively.

7. Building Dynamic Resource Breakdown Structures in Excel

This title explores advanced Excel features such as pivot tables, macros, and conditional formatting to build dynamic RBS templates. It is ideal for users who want to create interactive and adaptable resource management tools. The book also discusses linking RBS templates with project schedules for real-time updates.

8. Project Resource Management Made Easy with Excel Templates

A beginner-friendly book, it introduces the basics of resource breakdown structures and how to implement them using Excel. It provides simple, easy-to-follow templates and instructions for managing resources in small to medium projects. The book emphasizes clarity and practical application.

9. Optimizing Project Resources: Excel Template Strategies for RBS

This book focuses on strategies to optimize resource allocation through well-structured Excel templates for RBS. It highlights techniques to reduce resource conflicts and improve utilization rates. Readers will find guidance on customizing templates to align with organizational goals and project requirements.

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Resource Breakdown Structure Template Excel:

Mastering Project Planning and Budgeting

This ebook provides a comprehensive guide to creating and utilizing Resource Breakdown Structure (RBS) templates in Excel, exploring their critical role in effective project planning, resource allocation, and budget management, ultimately leading to successful project delivery and improved profitability. It demonstrates how these templates streamline workflow and enhance decision-making through clear visualization and data-driven insights.

Ebook Title: Conquering Project Complexity: A Practical Guide to Resource Breakdown Structure Templates in Excel

Contents:

Introduction: Understanding the importance of RBS in project management and its benefits.

Chapter 1: Defining the Resource Breakdown Structure: Exploring the concept of RBS, its components, and how it differs from other project management structures like Work Breakdown Structure (WBS).

Chapter 2: Creating an RBS Template in Excel: A step-by-step guide on building a functional RBS template, including best practices for data organization and formula implementation.

Chapter 3: Populating and Utilizing Your RBS Template: Detailed instructions on inputting project data, assigning resources, and tracking resource allocation, including cost estimation and scheduling considerations.

Chapter 4: Advanced RBS Techniques in Excel: Exploring advanced functionalities like conditional formatting, data validation, pivot tables, and charting for enhanced analysis and reporting.

Chapter 5: Integrating RBS with Other Project Management Tools: Discussing the synergy between RBS and other tools, such as Gantt charts, project management software, and cost accounting systems.

Chapter 6: Case Studies and Real-World Applications: Presenting practical examples of RBS implementation across various industries and project types to highlight its versatility and benefits.

Conclusion: Summarizing key takeaways, emphasizing the ongoing value of RBS, and offering advice for continuous improvement in resource management.

Introduction: The Power of Structured Resource Management

This introductory section establishes the context of Resource Breakdown Structures (RBS) within the broader landscape of project management. It will highlight the challenges of managing resources effectively without a structured approach, emphasizing the financial and time-related risks involved in poorly planned resource allocation. The introduction will then position the RBS as a crucial tool for mitigating these risks and driving project success. It will also briefly introduce the benefits of using Excel for RBS creation due to its widespread availability and versatility. Keywords: project management, resource allocation, resource planning, project success, risk mitigation, excel templates.

Chapter 1: Defining the Resource Breakdown Structure: Understanding the Fundamentals

This chapter provides a detailed definition of RBS, explaining its hierarchical structure and key components. It will differentiate RBS from other project management structures like the Work Breakdown Structure (WBS), highlighting their distinct purposes and interrelationships. The chapter will also discuss different RBS methodologies and approaches, emphasizing the importance of tailoring the structure to the specific needs of the project. Keywords: RBS definition, resource breakdown structure, hierarchical structure, WBS, work breakdown structure, resource categorization, project methodology.

Chapter 2: Creating an RBS Template in Excel: A Step-by-Step Guide

This chapter serves as a practical tutorial, guiding readers through the process of building a functional RBS template in Excel. It will cover the essential steps, from designing the structure and defining columns (resource type, quantity, cost per unit, total cost, etc.) to implementing formulas for automated calculations (e.g., total cost, resource allocation percentages). Best practices for data organization, clear labeling, and efficient formula implementation will be emphasized to ensure the template's usability and scalability. Keywords: excel tutorial, rbs template excel, data organization, excel formulas, resource cost calculation, automated calculations, template design.

Chapter 3: Populating and Utilizing Your RBS Template: Practical Application

This chapter demonstrates how to populate the created RBS template with project-specific data. It will provide practical examples and instructions on assigning resources to tasks, estimating costs, and tracking resource allocation over time. The chapter will also address scenarios involving resource conflicts, showing how the RBS can be used to identify and resolve them proactively. Keywords: resource assignment, cost estimation, resource tracking, resource conflict resolution, project scheduling, data input, resource allocation tracking.

Chapter 4: Advanced RBS Techniques in Excel: Enhancing Analysis and Reporting

This chapter explores advanced Excel functionalities that can significantly enhance the analysis and

reporting capabilities of the RBS template. It will cover techniques like conditional formatting (highlighting over-allocated resources), data validation (ensuring data accuracy), pivot tables (summarizing and analyzing data), and charting (visualizing resource allocation and costs). The chapter will also explore the use of macros and VBA for automating tasks and creating custom reports. Keywords: excel advanced features, conditional formatting, data validation, pivot tables, excel charting, excel macros, vba, data analysis, reporting.

Chapter 5: Integrating RBS with Other Project Management Tools: A Holistic Approach

This chapter emphasizes the importance of integrating RBS with other project management tools and systems. It will explore the synergy between RBS and Gantt charts, project management software (like MS Project, Asana, Jira), and cost accounting systems. The chapter will discuss methods for seamless data transfer and synchronization, ultimately highlighting how a holistic approach to project management can improve efficiency and accuracy. Keywords: gantt chart integration, project management software, data integration, cost accounting, project management tools, data synchronization, seamless data transfer.

Chapter 6: Case Studies and Real-World Applications: Demonstrating Practical Use

This chapter presents real-world examples of RBS implementation across diverse industries and project types. Case studies will demonstrate the versatility of RBS and its adaptability to various project contexts. These examples will showcase how RBS helped in successful project delivery, improved resource utilization, and enhanced cost control. Keywords: case studies, real-world examples, project examples, successful project delivery, resource utilization, cost control, various industries.

Conclusion: Sustaining Effective Resource Management

The concluding section summarizes the key takeaways from the ebook, reinforcing the significance of RBS in achieving project success. It will emphasize the ongoing value of maintaining and updating the RBS throughout the project lifecycle and beyond. The conclusion will offer advice on continuous improvement in resource management practices and highlight resources for further learning. Keywords: key takeaways, resource management best practices, continuous improvement, project lifecycle, further learning.

FAQs

1. What is the difference between a WBS and an RBS? A WBS (Work Breakdown Structure) breaks down the project into tasks, while an RBS breaks down the resources needed to complete those tasks.
2. Can I use a pre-built RBS template or should I create my own? Pre-built templates are a good starting point, but customizing a template to your specific project needs is usually more effective.
3. How do I handle resource conflicts in my RBS? The RBS helps visualize conflicts; you can then use techniques like resource leveling or task re-scheduling to address them.
4. What Excel functions are most useful for an RBS? SUM, IF, VLOOKUP, and COUNTIF are essential for calculations and data analysis.
5. How can I integrate my RBS with project management software? Many software platforms offer import/export functionalities or direct integration with Excel.
6. What are the limitations of using Excel for RBS? Excel might lack advanced features of dedicated project management software for very large or complex projects.
7. How often should I update my RBS? Regularly update it, ideally at the beginning and end of each project phase or whenever significant changes occur.
8. Can I use an RBS for non-project-based resource management? Yes, it can be adapted for broader resource allocation and planning.
9. Where can I find more resources to learn about RBS? Online courses, project management books, and professional development programs offer in-depth knowledge.

Related Articles:

1. Mastering Excel for Project Management: This article explores advanced Excel features applicable to project management beyond RBS.
2. Work Breakdown Structure (WBS) Best Practices: A guide to effectively creating and using a WBS, emphasizing its relationship with RBS.
3. Resource Leveling Techniques in Project Management: Techniques to optimize resource allocation and resolve conflicts.
4. Critical Path Method (CPM) and its application: Explains how the critical path method can be used in conjunction with the RBS for effective scheduling.
5. Gantt Charts and their use in project management: An explanation of Gantt charts and their integration with RBS for project visualization.
6. Project Cost Management Best Practices: Strategies for effective cost estimation and control within project management.
7. Top 5 Project Management Software: A comparison of popular project management software and their suitability for RBS integration.
8. Risk Management in Project Management: A discussion of project risks and strategies for mitigation, in relation to resource allocation.
9. Agile Project Management and Resource Allocation: An examination of agile methodology and how to adapt resource management strategies accordingly.

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Project Case Studies

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resource breakdown structure template excel: *42 Rules of Product Management (2nd Edition)* Brian Lawley, 2012 42 Rules of Product Management is a collection of product management wisdom from forty experts from around the world. The goal of this book is to expose you to the wisdom and knowledge from a group of the world's leading product management experts. Among the contributors, there are leading authors, professors, CEOs and vice presidents, bloggers, consultants, trainers, and even a few salespeople and engineers. In total, there are over five centuries of collected wisdom represented here. The contributors each share one rule they think is critical to succeed in product management based on their hands-on product management and product marketing experience with companies such as Apple, eBay, Intuit, SAP, and Yahoo!

resource breakdown structure template excel: The Standard for Organizational Project Management (OPM) , 2018-06-21 PMI's latest foundational standard, The Standard for Organizational Project Management (OPM), expands upon the popular Implementing Organizational Project Management: A Practice Guide, published in 2014. This newly-created standard is a result of survey feedback that revealed acceptance of the approach and increasing interest in an expanded version. OPM is defined as the integration of people, knowledge, and processes, supported by tools across all functional domains of the organization. The approach further advances an organization's performance by developing and linking portfolio, program, and project management principles and practices with organizational enablers (e.g., structural, cultural, technological, and human resource practices) and business processes to support strategic objectives. OPM helps organizations deliver value through the following principles: Aligning strategy Consistent execution and delivery Cross-functional collaboration Adding value to the organization Continuous training Although useful for any organization that is seeking to better meet its strategic objectives, this standard is particularly beneficial for organizations that do not have a unified project management approach.

resource breakdown structure template excel: Assessment Centers in Human Resource Management George C. Thornton III, Deborah E. Rupp, 2006-08-15 Explores the evolution of the goals of assessment center programs and the ways in which assessment centers and their component parts have been used. This book differentiates between assessment centers used for prediction, diagnoses, and development. It also explores court cases involving assessment centers, assessor training, and more.

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resource breakdown structure template excel: Execution Larry Bossidy, Ram Charan, Charles Burck, 2009-11-10 #1 NEW YORK TIMES BESTSELLER • More than two million copies in print! The premier resource for how to deliver results in an uncertain world, whether you're running an entire company or in your first management job. "A must-read for anyone who cares about business."—The New York Times When Execution was first published, it changed the way we did our jobs by focusing on the critical importance of "the discipline of execution": the ability to make the final leap to success by actually getting things done. Larry Bossidy and Ram Charan now reframe their empowering message for a world in which the old rules have been shattered, radical change is becoming routine, and the ability to execute is more important than ever. Now and for the

foreseeable future: • Growth will be slower. But the company that executes well will have the confidence, speed, and resources to move fast as new opportunities emerge. • Competition will be fiercer, with companies searching for any possible advantage in every area from products and technologies to location and management. • Governments will take on new roles in their national economies, some as partners to business, others imposing constraints. Companies that execute well will be more attractive to government entities as partners and suppliers and better prepared to adapt to a new wave of regulation. • Risk management will become a top priority for every leader. Execution gives you an edge in detecting new internal and external threats and in weathering crises that can never be fully predicted. Execution shows how to link together people, strategy, and operations, the three core processes of every business. Leading these processes is the real job of running a business, not formulating a “vision” and leaving the work of carrying it out to others. Bossidy and Charan show the importance of being deeply and passionately engaged in an organization and why robust dialogues about people, strategy, and operations result in a business based on intellectual honesty and realism. With paradigmatic case histories from the real world—including examples like the diverging paths taken by Jamie Dimon at JPMorgan Chase and Charles Prince at Citigroup—Execution provides the realistic and hard-nosed approach to business success that could come only from authors as accomplished and insightful as Bossidy and Charan.

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Gregory T. Haugan, Gregory T. Haugan PhD, PMP, 2001-10 At last - the first comprehensive and practical guide to the work breakdown structure (WBS) in 45 years! This book offers vital new perspectives on how to apply the WBS to today's different types of projects that produce products, services or results. You'll learn how to use WBS throughout the project lifecycle to plan, control and communicate. Your new insights into the WBS principles, plus checklists and proven action steps, will improve the planning of new projects and help you launch projects more efficiently and effectively.

resource breakdown structure template excel: Spreadsheet Exercises in Ecology and Evolution Therese Marie Donovan, Charles Woodson Welden, 2002 The exercises in this unique book allow students to use spreadsheet programs such as Microsoft Excel to create working population models. The book contains basic spreadsheet exercises that explicate the concepts of statistical distributions, hypothesis testing and power, sampling techniques, and Leslie matrices. It contains exercises for modeling such crucial factors as population growth, life histories, reproductive success, demographic stochasticity, Hardy-Weinberg equilibrium, metapopulation dynamics, predator-prey interactions (Lotka-Volterra models), and many others. Building models using these exercises gives students hands-on information about what parameters are important in each model, how different parameters relate to each other, and how changing the parameters affects outcomes. The mystery of the mathematics dissolves as the spreadsheets produce tangible graphic results. Each exercise grew from hands-on use in the authors' classrooms. Each begins with a list of objectives, background information that includes standard mathematical formulae, and annotated step-by-step instructions for using this information to create a working model. Students then examine how changing the parameters affects model outcomes and, through a set of guided questions, are challenged to develop their models further. In the process, they become proficient with many of the functions available on spreadsheet programs and learn to write and use complex but useful macros. Spreadsheet Exercises in Ecology and Evolution can be used independently as the basis of a course in quantitative ecology and its applications or as an invaluable supplement to undergraduate textbooks in ecology, population biology, evolution, and population genetics.

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method's origins in the professional literature, a description of the method, recommendations for practical applications, and a clearly illustrated example.

resource breakdown structure template excel: Project Management in Practice Samuel J. Mantel, 2011 Project Management in Practice, 4th Edition focuses on the technical aspects of project management that are directly related to practice.

resource breakdown structure template excel: Social Science Research Anol Bhattacharjee, 2012-04-01 This book is designed to introduce doctoral and graduate students to the process of conducting scientific research in the social sciences, business, education, public health, and related disciplines. It is a one-stop, comprehensive, and compact source for foundational concepts in behavioral research, and can serve as a stand-alone text or as a supplement to research readings in any doctoral seminar or research methods class. This book is currently used as a research text at universities on six continents and will shortly be available in nine different languages.

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resource breakdown structure template excel: Using Microsoft Project 2000 Tim Pyron, 2000 Necessity for greater flexibility and understanding of project management is coming into its own--even though most people manage projects as part of other duties. This guide seeks to provide consumers with a comprehensive understanding of the features, functions, and best practices of project management by thorough coverage of the industry's leading project management tool.

resource breakdown structure template excel: Construction Extension to the PMBOK® Guide Project Management Institute, 2016-10-01 A Guide to the Project Management Body of Knowledge (PMBOK® Guide) provides generalized project management guidance applicable to most projects most of the time. In order to apply this generalized guidance to construction projects, the Project Management Institute has developed the Construction Extension to the PMBOK® Guide. This Construction Extension provides construction-specific guidance for the project management practitioner for each of the PMBOK® Guide Knowledge Areas, as well as guidance in these additional areas not found in the PMBOK® Guide: * All project resources, rather than just human resources * Project health, safety, security, and environmental management * Project financial management, in addition to cost * Management of claims in construction This edition of the Construction Extension also follows a new structure, discussing the principles in each of the Knowledge Areas rather than discussing the individual processes. This approach broadens the applicability of the Construction Extension by increasing the focus on the "what" and "why" of construction project management. This Construction Extension also includes discussion of emerging trends and developments in the construction industry that affect the application of project management to construction projects.

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resource breakdown structure template excel: Story Engineering Larry Brooks, 2011-01-27 What makes a good story or a screenplay great? The vast majority of writers begin the storytelling process with only a partial understanding where to begin. Some labor their entire lives without ever learning that successful stories are as dependent upon good engineering as they are artistry. But the truth is, unless you are master of the form, function and criteria of successful storytelling, sitting down and pounding out a first draft without planning is an ineffective way to begin. Story Engineering starts with the criteria and the architecture of storytelling, the engineering and design of a story--and uses it as the basis for narrative. The greatest potential of any story is found in the way six specific aspects of storytelling combine and empower each other on the page. When rendered artfully, they become a sum in excess of their parts. You'll learn to wrap your head around the big pictures of storytelling at a professional level through a new approach that shows how to combine these six core competencies which include: • Four elemental competencies of concept, character, theme, and story structure (plot) • Two executional competencies of scene construction and writing voice The true magic of storytelling happens when these six core competencies work together in perfect harmony. And the best part? Anyone can do it!

resource breakdown structure template excel: Authentic Gravitas Rebecca Newton, Ph.D., 2019-03-12 Have a powerful impact—by being more like yourself rather than less, through this groundbreaking approach taught at the London School of Economics and companies worldwide. Organizational psychologist and executive coach Rebecca Newton has found that even her most successful clients still want more of one quality: gravitas. They want their words to carry weight, to have a positive, lasting impact on those around them. Gravitas can seem like an elusive, intangible quality, but it isn't about adopting the style of another or being someone you're not. Newton draws on extensive research and experience coaching business leaders to show what underpins authentic gravitas and how anyone can develop it. She presents the counterintuitive idea that in order to be valued, we shouldn't spend all our time and energy trying to stand out from the crowd; instead, we should focus on the crowd--connecting with others and understanding their needs in order to make a significant difference. Newton debunks the myths of gravitas and gives readers the practical tools to develop it by: * Minimizing the gaps between intention, action, and impact * Remaining true to

yourself while adapting to work successfully with people who have different styles * Choosing to be courageous regardless of how confident you feel--as you engage in courageous behaviors, confidence naturally builds Authentic gravitas extends beyond commanding presence in the room during a key meeting; it's about the small things you can do beforehand, during, and in all the spaces in between--to be someone who genuinely adds substantive value in the workplace and beyond.

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