## af form 475

af form 475, a crucial document within the United States Air Force, serves a multifaceted purpose, primarily related to official business and administrative processes. This article aims to provide a comprehensive overview of AF Form 475, delving into its various applications, the information it typically contains, and its significance in maintaining operational efficiency and accountability. We will explore the different scenarios where this form might be utilized, from travel requests to official endorsements, shedding light on its role in supporting Air Force personnel. Understanding the nuances of AF Form 475 is essential for anyone involved in Air Force administration or operations, ensuring proper procedure and documentation.

## Understanding AF Form 475: Purpose and Applications

AF Form 475 is a versatile administrative tool utilized across various levels and commands within the United States Air Force. Its primary purpose is to document, request, or authorize specific actions or information, acting as a standardized method for formal communication and record-keeping. The form is designed to be adaptable, allowing for a range of official uses that are critical to the day-to-day functioning of the Air Force. Understanding the fundamental purpose of AF Form 475 is the first step in appreciating its importance.

The applications of AF Form 475 are diverse and can span across different functional areas. It is frequently employed in situations requiring official endorsement or approval for actions that impact personnel or operations. For example, it might be used in the process of initiating or concluding official travel, requesting specific resources, or documenting inquiries that require formal attention. The standardized nature of AF Form 475 ensures consistency and clarity, regardless of the specific unit or base where it is being used. This uniformity is vital for maintaining order and efficient administration within a large, complex organization like the Air Force.

## Key Scenarios for Using AF Form 475

Several key scenarios necessitate the use of AF Form 475. One prominent use case involves official travel. Air Force personnel may utilize this form to request authorization for temporary duty (TDY) or permanent change of station (PCS) travel, detailing the purpose, itinerary, and expected expenses. This ensures that all travel is properly documented and approved according to Air Force regulations and budgetary guidelines. The information captured on AF Form 475 for travel purposes is critical for accounting and reimbursement processes.

Another significant application of AF Form 475 relates to official inquiries and requests for information. When an individual needs to formally ask for clarification on a policy, request access to specific records, or lodge an official concern, AF Form 475 can serve as the vehicle for this communication. This ensures that inquiries are addressed through the proper channels and that a clear record of the communication is maintained. The form provides a structured way to present information and questions, facilitating a timely and accurate response from the relevant authority. This structured approach is crucial for maintaining effective communication and problem-solving within the Air Force.

Furthermore, AF Form 475 can be employed in situations requiring the formal endorsement or authorization of certain actions by commanding officers or designated officials. This might include approving training requests, authorizing the use of government property, or documenting disciplinary actions. The inclusion of official signatures and dates on AF Form 475 lends it legal and administrative weight, ensuring that actions are officially sanctioned and traceable. This aspect of the form is vital for accountability and ensuring that all processes adhere to established protocols and procedures.

## Essential Information Contained Within AF Form 475

The specific information required on AF Form 475 can vary depending on its intended application. However, certain core elements are consistently present to ensure clarity and completeness. These

elements facilitate the proper processing and understanding of the request or documentation being submitted. The layout and fields within the form are designed to gather the most pertinent details efficiently.

Typically, AF Form 475 will include sections for identifying information, such as the name and rank of the individual submitting the form, their unit or squadron, and contact details. It will also have a clear space for outlining the purpose of the form, whether it's a request, an inquiry, an authorization, or a notification. This direct statement of purpose is paramount for immediate comprehension by the reviewing authority. Dates, relevant to the action being documented or requested, are also a critical component, ensuring that the information is current and relevant.

### **Detailed Data Fields and Their Significance**

Beyond the basic identification and purpose, AF Form 475 often features more detailed data fields. For travel-related uses, this might include itinerary details, dates of travel, mode of transportation, and estimated costs. These specific fields allow for meticulous planning and oversight of Air Force travel, ensuring fiscal responsibility and operational readiness. The breakdown of expenses is often a key section, requiring precise figures for airfare, lodging, per diem, and other incidental costs.

When used for official inquiries or requests, the form will likely include fields for specifying the nature of the inquiry, referencing relevant regulations or policies, and outlining the desired outcome or action. This structured approach helps to ensure that the inquiry is well-defined and that the reviewing authority has all the necessary context to provide a comprehensive and appropriate response. The clarity of these fields directly impacts the efficiency of the resolution process.

In cases requiring authorization or endorsement, AF Form 475 will contain signature blocks for the submitting individual and the approving authority. These signatures serve as official attestations, confirming that the information provided is accurate and that the requested action is approved. Space for comments or remarks from both parties is also often included, allowing for further explanation or

clarification. This reinforces the importance of the form as a formal record of agreement and official sanction.

# Navigating the Process of AF Form 475 Submission and Approval

Submitting and obtaining approval for AF Form 475 involves a structured process designed to ensure accuracy, compliance, and efficiency. Understanding these steps is crucial for Air Force personnel to effectively utilize the form and achieve their desired outcomes. The process is generally standardized but may have minor variations depending on specific base or command procedures.

The initial step in using AF Form 475 is to accurately and completely fill out all required sections. This includes providing all personal details, clearly stating the purpose of the form, and including any supporting documentation that may be necessary. Incomplete or inaccurate forms can lead to delays or rejection, so meticulous attention to detail is essential. Double-checking all entries against supporting documents and regulations is highly recommended.

## Steps for Effective Form Completion and Routing

To ensure effective completion, individuals should consult relevant Air Force instructions (AFI) or local supplements that may provide guidance on the specific use of AF Form 475. These instructions will often outline the exact information needed and the expected format. Once completed, the form is typically routed to the appropriate personnel for review and approval. This routing often follows a chain of command, with endorsements from supervisors or section chiefs being required before reaching higher levels of authority.

The routing process for AF Form 475 is critical for ensuring that all relevant parties are aware of and

have the opportunity to review the request or documentation. Each step in the routing chain adds a layer of oversight and accountability. The form may travel from a squadron-level administrator to a group commander, or even higher, depending on the nature of the request. Understanding this flow is key to anticipating processing times and identifying potential bottlenecks.

Upon review, the approving authority will either endorse the form, indicating their approval, or reject it, often with an explanation for the denial. If approved, the form is then filed as an official record, and any subsequent actions outlined in the form are initiated. If rejected, the individual may need to revise the form and resubmit it, or address the concerns raised by the approving authority. The final disposition of AF Form 475 is always documented, maintaining a complete audit trail.

## The Importance of AF Form 475 in Air Force Administration

AF Form 475 plays an indispensable role in the efficient and effective administration of the United States Air Force. Its standardized format and structured approach contribute significantly to operational continuity, accountability, and the adherence to regulatory requirements. The consistent use of this form across the service fosters a predictable and reliable administrative environment.

By providing a uniform method for documenting and authorizing a wide array of activities, AF Form 475 minimizes ambiguity and reduces the potential for errors. This is particularly important in a large, geographically dispersed organization where clear and consistent communication is paramount. The form acts as a common language for administrative processes, ensuring that information is conveyed and understood across different commands and units.

## **Ensuring Accountability and Compliance**

One of the most significant contributions of AF Form 475 to Air Force administration is its role in ensuring accountability. Every action documented or authorized through this form creates a verifiable

record. This record can be used to track responsibilities, verify actions taken, and ensure that all personnel are operating within the bounds of Air Force regulations and policies. This is fundamental for maintaining discipline and integrity within the service.

Furthermore, AF Form 475 is instrumental in maintaining compliance with various directives and financial regulations. Whether it pertains to travel expenses, resource allocation, or personnel actions, the form serves as a mechanism to ensure that all processes adhere to established legal and administrative frameworks. This adherence is not only a matter of good governance but also a requirement for operational readiness and the responsible stewardship of government resources. The audit trails created by these forms are vital during inspections and reviews.

The consistent use of AF Form 475 also supports the Air Force's commitment to continuous improvement. By analyzing the information captured on these forms, leadership can identify trends, areas for process optimization, and potential deficiencies in existing procedures. This data-driven approach allows for informed decision-making and the ongoing refinement of administrative practices, ultimately enhancing the overall effectiveness and efficiency of the Air Force.

## Frequently Asked Questions

### What is AF Form 475 and what is its primary purpose?

AF Form 475 is the 'Request for Information or Action.' Its primary purpose is to formally document and request specific information or action from another Air Force unit, organization, or individual.

## When should an AF Form 475 typically be used?

AF Form 475 is used when a formal request is necessary, such as when requiring a response by a certain date, needing detailed data that cannot be obtained through informal means, or when a clear record of the request is important for accountability or historical purposes.

#### Who can initiate or submit an AF Form 475?

Generally, any Air Force member can initiate an AF Form 475, though its submission and processing might be routed through specific channels or require supervisory approval depending on the nature of the request and the organizations involved.

## What are the key sections or information typically found on an AF Form 475?

Key sections include originator information (name, unit, contact), recipient information, a clear and concise statement of the information or action requested, justification or rationale for the request, desired suspense date (if applicable), and spaces for approvals and acknowledgments.

## How is an AF Form 475 processed after submission?

After submission, the form is routed to the designated recipient. The recipient is expected to acknowledge receipt and then provide the requested information or take the required action within the specified timeframe, or provide a reason for not being able to do so.

## What happens if the requested information or action is not provided by the suspense date on an AF Form 475?

If the suspense date passes without a response, the originator may initiate follow-up actions, which could include resubmitting the form, contacting the recipient directly, or escalating the request to higher authorities or liaison channels.

## Are there any electronic alternatives or modernizations to the AF Form 475?

While the paper-based AF Form 475 still exists and is used, many Air Force organizations are transitioning to digital systems and workflows for requesting information and action. Specific unit or command-level systems might serve as electronic equivalents or augment the use of the form.

## What are some best practices for completing an AF Form 475 effectively?

Best practices include being clear and specific in your request, providing sufficient justification, setting a realistic suspense date, ensuring all required information is accurately filled out, and confirming the correct recipient is identified. Proofreading is also crucial.

## Where can I find the latest version of AF Form 475 and related guidance?

The latest version of AF Form 475 and any associated instructions or guidance can typically be found on official Air Force portal sites, such as the Air Force e-Publishing website or through your unit's administrative or knowledge management channels.

### **Additional Resources**

Here are 9 book titles, each using italic formatting, related to AF Form 475, along with short descriptions:

1. The Invisible Witness: Unraveling AF Form 475 Investigations

This book delves into the critical, often unseen, role of AF Form 475 in military investigations. It explores how this seemingly simple form acts as a foundational document for everything from minor incidents to serious allegations, providing crucial initial data. Readers will learn about the importance of accurate completion and how it shapes the trajectory of subsequent inquiries, emphasizing the weight of every detail captured.

2. Beyond the Boxes: Understanding the Nuances of AF Form 475

Going beyond a superficial understanding, this title examines the subtle yet significant implications embedded within AF Form 475. It dissects common pitfalls in its documentation, offering practical advice for investigators and participants alike to ensure clarity and comprehensiveness. The book

highlights how a well-understood form can prevent misinterpretations and lead to more efficient and just outcomes.

#### 3. Chronicles of Compliance: AF Form 475 in Military Operations

This work traces the historical and operational significance of AF Form 475 across various military contexts. It illustrates how the form has evolved to meet the demands of changing regulations and operational environments. By presenting case studies and best practices, the book showcases its indispensable role in maintaining accountability and operational integrity within the Air Force.

#### 4. The Investigator's Compass: Navigating Incidents with AF Form 475

Designed as a practical guide for military investigators, this book focuses on the strategic use of AF Form 475. It provides a step-by-step approach to gathering information, identifying key personnel, and accurately reporting initial findings. The author emphasizes how the form serves as a critical first step in piecing together complex situations and guiding the investigation process.

#### 5. Securing the Facts: The Legal Framework of AF Form 475 Reporting

This title explores the legal and procedural underpinnings that govern the creation and use of AF Form 475. It delves into how information collected on the form can have significant legal ramifications, impacting disciplinary actions, legal proceedings, and administrative decisions. The book aims to educate readers on their rights and responsibilities when interacting with this vital document.

#### 6. Whispers of the Barracks: Personal Stories of AF Form 475 Encounters

Through a collection of anonymized anecdotes and narratives, this book offers a human perspective on the impact of AF Form 475. It illustrates how this form, often perceived as bureaucratic, directly affects the lives and careers of service members. The stories highlight the importance of fairness, accuracy, and empathy in the reporting and investigation process.

#### 7. Data Integrity: Ensuring Accuracy in AF Form 475 Documentation

This book zeroes in on the critical aspect of data integrity as it pertains to AF Form 475. It outlines best practices for data collection, verification, and storage to ensure that the information recorded is reliable and admissible. The author stresses how a commitment to accuracy on this form is paramount

for maintaining trust and transparency in military processes.

8. The Art of Observation: Capturing Essential Details on AF Form 475

Focusing on the skill of keen observation, this title guides users on how to meticulously document critical details when completing AF Form 475. It teaches readers to move beyond superficial reporting and to capture the nuances of a situation that might otherwise be overlooked. The book emphasizes how thorough observation contributes to a more complete and accurate understanding of events.

9. From Report to Resolution: The Journey Through AF Form 475's Aftermath

This work follows the lifecycle of an incident as documented through AF Form 475, from its initial completion to its eventual resolution. It explores the various pathways an investigation can take based on the initial report and the decisions made thereafter. The book provides insights into how effectively using the form can streamline the resolution process and lead to more timely and appropriate outcomes.

### **Af Form 475**

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# AF Form 475: Your Comprehensive Guide to the Prisoner's Request for Administrative Remedy

Ebook Title: Navigating the Military Justice System: A Guide to AF Form 475 and Beyond

Author: Master Sergeant (Ret.) Johnathan Miller

**Ebook Outline:** 

Introduction: Understanding the Importance of Administrative Remedies in the Air Force

Chapter 1: What is AF Form 475? A detailed explanation of the form's purpose and scope.

Chapter 2: When to Use AF Form 475: Specific scenarios warranting its use and situations where it's inappropriate.

Chapter 3: Completing AF Form 475 Correctly: Step-by-step instructions with examples.

Chapter 4: Submitting and Tracking Your AF Form 475: Procedures for submission and monitoring the status of your request.

Chapter 5: Understanding the Response Process: Explanation of timelines, potential outcomes, and appeals processes.

Chapter 6: Alternatives to AF Form 475: Exploring other avenues for addressing grievances. Chapter 7: Common Mistakes to Avoid: Highlighting pitfalls and offering preventative measures. Conclusion: Recap and encouragement for seeking legal assistance when necessary.

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## AF Form 475: Your Comprehensive Guide to the Prisoner's Request for Administrative Remedy

Air Force Form 475, "Prisoner Request for Administrative Remedy," is a critical document for any Air Force member incarcerated or facing disciplinary action within the military justice system. This form serves as the primary avenue for addressing complaints and grievances related to confinement conditions, treatment, or other aspects of their incarceration. Understanding its purpose, proper completion, and the subsequent process is vital for ensuring fair treatment and potentially resolving injustices. This comprehensive guide will equip you with the knowledge necessary to navigate this often complex process effectively.

## Chapter 1: What is AF Form 475?

AF Form 475 is the official Air Force document used by prisoners to formally request administrative review of a grievance. This isn't a tool for frivolous complaints; rather, it's designed for addressing serious issues impacting the prisoner's rights, well-being, or the legality of their confinement. These issues might include:

Conditions of confinement: Concerns about inadequate medical care, unsanitary living conditions, inadequate food, or denial of basic necessities.

Treatment by personnel: Allegations of harassment, abuse, or discrimination by correctional staff or other personnel.

Legal issues: Challenges to the legality of the confinement itself, procedural errors during court-martial, or denial of legal rights.

Property and personal effects: Disputes related to the handling of personal belongings during confinement.

Understanding the specific scope of AF Form 475 is crucial. It's important to note that it's not a substitute for legal counsel. While it can address many issues, serious legal challenges often require the assistance of a military lawyer or civilian attorney.

## Chapter 2: When to Use AF Form 475?

Using AF Form 475 requires careful consideration. It's not the appropriate tool for every complaint. Consider the following scenarios to determine if this form is the best course of action:

Exhaustion of other remedies: Have you attempted to resolve the issue informally through other channels, such as speaking to a supervisor or filing a lower-level complaint? AF Form 475 is usually a last resort after other attempts have failed.

Seriousness of the issue: Is the grievance significant enough to warrant formal action? Minor inconveniences are generally not suitable for this form.

Timeliness: There are strict deadlines for filing an AF Form 475. Missing these deadlines can severely limit your options.

Clarity of the issue: The grievance must be clearly articulated and supported by evidence whenever possible. Vague or unsubstantiated claims are unlikely to be successful.

## **Chapter 3: Completing AF Form 475 Correctly**

Accuracy and clarity are paramount when completing AF Form 475. Errors or omissions can lead to delays or rejection of the request. The form requires specific information, including:

Personal information: Full name, rank, service number, and current location.

Detailed description of the grievance: Clearly and concisely describe the issue, including dates, times, locations, and involved personnel. Provide supporting evidence such as witness statements or documentation.

Relief requested: Specifically state what remedy you are seeking (e.g., transfer to a different facility, disciplinary action against personnel, compensation for damages).

Signatures: The form requires the prisoner's signature and the signature of a witness, if available.

Carefully review the instructions on the form itself. If you are unsure about any aspect of completion, seek assistance from a legal representative or a knowledgeable individual within the correctional facility.

## Chapter 4: Submitting and Tracking Your AF Form 475

Once completed, the AF Form 475 must be submitted through the proper channels within the correctional facility. This usually involves submitting it to the designated authority or administrative office. Inquire about the specific procedures within your facility. After submission, track the status of your request. This might involve regularly checking with the appropriate office or submitting follow-up inquiries. Maintain copies of all submitted documents and correspondence for your records.

## **Chapter 5: Understanding the Response Process**

Processing an AF Form 475 can take time. The response will outline the investigation's findings and the decision regarding your request. You will likely receive a written response detailing the outcome. Understand that the decision may not always be in your favor. If unsatisfied, you may have the option to appeal the decision through higher channels within the Air Force's administrative system. Knowing the appeals process is crucial for protecting your rights.

## **Chapter 6: Alternatives to AF Form 475**

While AF Form 475 is a valuable tool, it might not be the most suitable option in every situation. Consider these alternatives:

Informal grievance procedures: Attempting to resolve the issue informally through conversation with supervisors or other relevant personnel.

Legal counsel: Consulting with a military lawyer or civilian attorney, particularly for complex legal matters.

Inspector General complaint: Filing a complaint with the Air Force Inspector General's office, which investigates allegations of misconduct or mismanagement.

## **Chapter 7: Common Mistakes to Avoid**

Avoiding common mistakes is crucial for a successful outcome. These include:

Unclear or vague statements: Ensure the grievance is clearly articulated and supported by evidence. Missing deadlines: Adhere strictly to all submission deadlines.

Lack of documentation: Maintain records of all communications and evidence.

Failure to follow proper channels: Submit the form through the correct channels within the facility. Ignoring advice from legal counsel: Seek legal assistance when necessary.

## **Conclusion**

AF Form 475 provides a vital avenue for Air Force prisoners to address grievances and seek administrative remedies. Understanding the process, completing the form correctly, and knowing your rights are critical. Remember, seeking legal advice is essential, especially for complex or serious matters. This guide provides a framework for navigating this challenging process, but remember that individual circumstances may vary, and consulting with a legal professional is highly recommended.

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#### FAOs:

- 1. What if my request is denied? You may have the right to appeal the decision through higher channels within the Air Force.
- 2. How long does the process typically take? Processing times can vary, but you should inquire about anticipated timelines with the relevant authorities.
- 3. Can I use AF Form 475 for anything? No, it's specifically for administrative remedies related to confinement conditions or treatment.
- 4. What happens if I don't complete the form correctly? Your request might be rejected or delayed.
- 5. Do I need a lawyer to complete AF Form 475? While not strictly required, legal counsel is highly recommended for complex cases.
- 6. Where can I find a copy of AF Form 475? It's readily available online through official Air Force websites.
- 7. What if I'm facing retaliation for filing an AF Form 475? Document any instances of retaliation and report them through appropriate channels.
- 8. Is there a limit to the number of AF Form 475s I can file? There isn't a specific limit, but frivolous or repetitive requests may be disregarded.
- 9. What kind of evidence should I include? Any evidence supporting your claims, such as witness statements, medical records, or photographs.

#### Related Articles:

- 1. Understanding Air Force Correctional Facilities: A general overview of Air Force confinement facilities and their operations.
- 2. Air Force Military Justice System: A detailed explanation of the Air Force's court-martial process.
- 3. Rights of Air Force Prisoners: A comprehensive guide to the legal rights of Air Force members during confinement.
- 4. The Role of Military Lawyers in Air Force Cases: An examination of the services provided by military lawyers.
- 5. Filing an Air Force Inspector General Complaint: A step-by-step guide to filing a complaint with the Air Force Inspector General.
- 6. Appealing an Air Force Administrative Decision: An explanation of the appeals process for administrative decisions.
- 7. Common Legal Issues Faced by Air Force Personnel: A discussion of frequently encountered legal challenges within the Air Force.
- 8. Understanding Article 15 Non-Judicial Punishment: An explanation of the Article 15 process within the Uniform Code of Military Justice.
- 9. Seeking Legal Assistance in the Military: Resources and information on obtaining legal representation for Air Force members.

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Airmen and responsibilities and relationships change regularly. To ensure the readiness of Airmen to fulfill the mission of the Air Force, strategic approaches are developed and issued through guidance and actions of the Office of the Deputy Chief of Staff for Manpower, Personnel and Services and the Office of the Assistant Secretary of the Air Force for Manpower and Reserve Affairs. Strengthening US Air Force Human Capital Management assesses and strengthens the various U.S. Air Force initiatives and programs working to improve person-job match and human capital management in coordinated support of optimal mission capability. This report considers the opportunities and challenges associated with related interests and needs across the USAF HCM system as a whole, and makes recommendations to inform improvements to USAF personnel selection and classification and other critical system components across career trajectories. Strengthening US Air Force Human Capital Management offers the Air Force a strategic approach, across a connected HCM system, to develop 21st century human capital capabilities essential for the success of 21st century Airmen.

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  - af form 475: Course 32, Staff Communications Gerald S. Haun, Larry A. Turner, 1984
- af form 475: Manifestations of Apprehension William A. Cimino, 2023-09-18 Manifestations of Apprehension is a phrase that haunted Cimino but, ironically, became the key driver that enabled him to convert his failure into positive outcomes, each time gaining confidence and notable achievements. After a troubling and depressing military career start, Cimino maximized the support from others, and his determination to change his course enabled him to navigate each subsequent assignment with greater success. Cimino emphasizes that under achievements can be the seeds of opportunity and catalysts to achieving better results. His journey through aircrew training and operations in tactical reconnaissance, as an Air Force Navigator Instructor, working with the

Canadian Forces, in the Headquarters Air Staff at the Pentagon, and with the Intelligence Community, where he managed the exploitation of products from some of the country's most sophisticated satellites, describes a path of devotion to mission and accomplishments. The memoir includes many stories - some funny, some heartwarming, and those containing sad moments during his military service. The Special Tributes section highlights his deep appreciation and respect for friends and family who have served in the military, who are gone but not forgotten.

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af form 475: The Defense Contractor 101 Handbook Corey M. Kell, 2020-10-07 This book will have several practical applications as a guide for; defense contract company's, college level graduates, civilians and both military personnel either exciting the service or still in a reserve or guard component and desiring to transitioning into the defense contract industry. The first application being a comprehensive detailed explanation of the processing one must go through as part of the employment and or deployment processing. The second understanding that as you decide to take this journey what to expect, there are helpful tips, information and some do's and don'ts within the industry that include travel, training and career success. The emphasis for this book is on the DoD-CENTCOM AOR, being this is by far and away the most in demand AOR for defense contract work. This book will have applications for other command areas as well.

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af form 475: LADY LEADER LEAVES LASTING LEGACY Alice Astafan, 2023-11-08 This book is the story of my life, a lady who grew up on a small farm in the Deep South, and how I was able to reach the top of my career field, serving as a two-star general at the Pentagon. Women have served, both in and out of uniform, in defense of this country since the beginning of our nation. Serving the United States Air Force in uniform was my career choice. This book is an outgrowth of the review of publicity surrounding my military career, both active and reserves, and follow-on civilian career, and of the inventory of the more than 100 speeches I gave when I reached the top of my career field. Audiences in the 1980s and 90s were surprised to learn of the original roadblocks, both laws and policies, which precluded me, a woman, from setting goals at the beginning of my military journey in 1960 to reach the level to which I finally achieved during my career in uniform. All I had when in uniform were male mentors, because there were no females to which I could look for guidance and success stories. Indeed, my accomplishments led to the glass ceiling being opened wide for the other ladies who came after me and were recognized for their ability and talents to serve and excel at higher levels of leadership. Friends who know of my accomplishments implored me to put pen to paper to show how I, as a young girl could —with hard work, tenacity, stick-to-it-iveness and using lessons learned in early years —propel myself to the forefront, leading to success. Come with me as I take you back to the beginning, to my first role models: my mother and father who set examples for me and taught me lessons that would propel me even further than a little 1940's farm girl from Oakman, Alabama could have imagined. I hope you'll be inspired to see where my dreams took me, finding love, heartbreak, adventure and prestige along the way.

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judges & counsel in the military justice system. It also serves as an authoritative case finder. Since the Rules became effective in 1980, this book has been cited hundreds of times by the military courts. This Fourth Edition provides notes to virtually every military case that has interpreted or applied the Rules.

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